

## EVALUATION STATEMENT OF WORK

### PROGRAM EVALUATOR FOR THE PROGRAM:

Support to the Health Care system in three provinces  
Salamati, a distance-learning magazine for Afghan health workers  
Rehabilitation and Prevention Program for Disabled Afghans  
In the Eastern Region of Afghanistan

#### 1: PROGRAM TO BE EVALUATED

The program of “*Support to the Health Care system in three provinces, Salamati, a distance-learning magazine for Afghan health workers and Rehabilitation and Prevention Program for Disabled Afghans in the Eastern Region of Afghanistan*” is multisectoral health program funded by DG Relex. The program is implemented by Aide Medicale Internationale (AMI) in partnership with Sandy Gall Appeal for Afghanistan (SGAA), with AMI acting as a prime agency of the partnership.

The program began implementation on October 1st, 2001 and currently scheduled to end on September 31, 2003.

#### 2. BACKGROUND

The aim of the program for AMI / SGAA partnership is as following:

**AMI:** To contribute to the improvement of the health status of population of project area by providing financial, technical and logistical support to three provincial hospitals and six clinics and by organizing training and information activity in the community

**SGAA:** To provide physiotherapy services and manufacture orthopedic devices and mobility aids for disabled Afghan men, women and children, enabling them to be more mobile and independent; to teach disability awareness to families and local communities, thereby promoting better understanding and prevention of disability; and to create an Afghan NGO from existing staff of SGAA

Both of the partners also followed certain general and specific objectives outlined in the project proposal.

Through the program support to the Health Care system have been extended in the provinces of Logar, Laghman and Kunar, Salamati magazine distributed all over Afghanistan and Rehabilitation and Prevention of disability activities implemented in the province of Nangarhar, Kunar and Laghman

#### 3. Purpose and Objectives of the Evaluation

The evaluation will review the extent to which program is meeting the set goals as well as assess efficacy of intervention methodologies and approaches. This information, in turn, should provide the implementing and donor agencies with better idea of approaches employed and lessons learned. In addition, the evaluation will also provide critical feedback on the strategic priorities for future programs in order to ensure that future programs achieve sustainable results by their final closure date. The objectives of the evaluation are to:

- Complete a general technical assessment of the program that evaluates progress to-date, strengths and weaknesses;
- Evaluate the overall efficacy of mechanisms, systems and approaches being used by AMI in implementation of the program.
- Identify future strategic priorities

#### 4. Evaluation Questions

In order to provide a comprehensive assessment of the program the evaluator will need to review program activities and outcomes in relation with changing environment, political, economical and security situations. Questions to be considered in the evaluation include:

- Have Specific Objectives of the program set in accordance with the Global Objective?
- Have main activities of the program been carried out as it proposed in the Logical Framework
- Are results of the program verifiable and how they correlate with expected results of the Logical Framework.

- What changes have occurred in the target population's behavior, attitude, and health service accessibility situation? How have these changes better enabled communities to address their health needs?
- How effective have the institutions established been in addressing the needs of community members?
- How effective have program tools, resources and activities been in addressing identified needs?
- How effective are the systems and methodologies for implementation established by AMI?
- What were the external constraints of program implementation (political, economic, security, cultural, whether conditions, etc)
- What were the internal constraints of program implementation (insufficient resources allocated, absence of sufficient human resources, insufficient qualification of staff, lack of equipment, training materials, bad communication etc.)

## **5. Evaluation Methods**

No special methodology is proposed for consultant to follow. An implementation plan needs to be produced by the consultant for evaluation activities. An implementation plan is subject for review and approval by AMI.

## **6. Procedures: Schedule and Logistics**

The evaluation will take place in October 2003 for a total of \_\_\_\_ days.

AMI internal regulations need to be followed by the consultant for financial, administrative and logistical support requests for the consultancy activities. AMI security rules and regulations is a must condition to follow. Support needs for the evaluation e.g. financial, logistic and administrative, needs to be communicated to AMI beforehand to allow sufficient time for preparations.

## **6. Reporting Requirements**

The evaluator is responsible for producing a written report that would assess the program in light of the purpose, objectives and evaluation questions raised in this document. In particular, the report should:

- Assess goals and objectives of the program as meeting the crucial needs and feasibility of accomplishing them
- Assess the current state of program outcomes vis-à-vis set program goals;
- Provide an assessment of the efficacy of methodologies employed by AMI to implement the program.
- Assess efficiency of institutions supported by AMI in serving target beneficiaries
- Analyze the strengths and weaknesses of the program and provide recommendations for better programming in future.
- Provide recommendations for strategic priorities for AMI in future.

## **7. Qualifications**

The evaluator should possess strong research skills and have extensive experience in evaluation of multi-sectoral health projects implemented in a variety of developing countries. Practical experience managing health programs is required. Knowledge of Afghanistan specific situation is an advantage.