

ANNEX A

Evaluation of WFP-assisted protracted refugee and displaced persons operation in Liberia, Cote d'Ivoire, Guinea and Sierra Leone

Terms of Reference

I. OBJECTIVES AND SCOPE OF THE EVALUATION

Objectives

- A) To assess the relevance, timeliness, efficiency and effects of emergency food assistance provided under the regional relief operation.
- B) In the light of the evaluation, to draw lessons that will be relevant for other complex emergencies in terms of designing, planning for and provision of emergency food aid, as well as linking relief, rehabilitation and development.

Scope

In the execution of its mandate, the mission will identify and examine all factors that have seriously influenced, positively or negatively, WFP's response to population displacement at the different stages and the progress of the regional relief operation, considering all the circumstances, particularly the inevitable fluidity of an emergency environment. The objective is to understand why things happened the way they did and then to learn from that for future complex emergency operations. It is not intended as a one-side analysis of shortcomings. The evaluation should also shed some light on when and how to phase in rehabilitation/development activities.

In particular, the mission will review and assess the following key issues:

- a) The efficiency and effectiveness in the targeting of the beneficiaries (refugees, internally displaced persons) in the light of overall assistance provided, local capacities and coping strategies.
- b) The effectiveness of cooperation and coordination mechanisms between WFP, UN agencies, donors and NGOs.
- c) The relevance and efficiency of the regional approach, including the regional logistics network.
- d) The appropriateness of linking emergency, rehabilitation and development.

(End p1)

II. Mission Schedule

The schedule for the evaluation was, with the exception of the transport economist who travelled and worked more or less independently as follows:

- Briefing mission, WFP headquarters, 9 February 1996
- Sierra Leone, 12 - 16 February 1996
- Liberia, 17 - 29 February 1996
- Guinea, 2 - 13 March 1996

- Cote d'Ivoire, 14 - 23 March 1996
- Debriefing mission (Abidjan) 25 March 1996
- Debriefing mission, WFP headquarters (Rome)