

(Found in Appendix A)

## **TERMS OF REFERENCE TO ASSESS THE CONTEXT AND OPTIONS FOR THE IHA PROGRAMME IN SADCC REGION**

### **County focus :**

Mozambique, Malawi and Angola

### **Objective:**

The objective of the review document is to outline Briefly the context of non food aid humanitarian assistance in the three countries, identify and assess the effectiveness of IHA' s responsive contributions to date and present options to be studied by IHA for a more selective approach in the coming years. The emergency nature of the humanitarian efforts appear to be giving way to a need for a more reflective orientation in which broader choices will have to be made.

It is anticipated that an IHA officer will pursue the information presented in the review document with a field mission and discussions with the CIDA Mission in Harare in April 1992.

### **Tasks:**

1. Review **briefly** on the basis of existing documentation, the current situation in terms of humanitarian assistance needs in the three countries and how the situation has evolved over the past few years.
2. Review **briefly**, on the basis of existing documentation and discussion in the field with key players, the role of other donors – UN, bilateral and NGOs – in the three countries in terms of humanitarian assistance and how they intend to bridge the gap with rehabilitation and development aid.
3. Review **briefly**, the institutional structure and resources of the government in the three countries mentioned to coordinate and support humanitarian activities required as a result of refugees, displaced people and repatriation efforts, as well as natural disasters.
4. Review IHA assistance over the last three years (as described in the attached annex), identifying the strengths and weaknesses and make recommendations as to the level and type of assistance which may be appropriate for IHA to consider in the current and future fiscal years. The consultants will draw heavily on discussions with key, experienced people in the field with regard to what they see as having been particularly successful/problematic about humanitarian assistance to date and how best to prepare for the future.

5. Identify options for IHA to examine in order to develop a longer term strategy (next two years) in the three countries in  
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light of the peace processes in Angola and Mozambique and the emerging repatriation and rehabilitation needs that can be anticipated. What should the role of IHA be in this transition phase from emergency relief through to rehabilitation?

**Methodology:**

The consultanting team should ideally possess a knowledge of the countries being examined and language spoken, as well as being familiar with humanitarian assistance and the links with rehabilitation and development. It is essential s/he possess knowledge of evaluation/assessment methodology and the work of CIDA in a multilateral, bilateral and NGO context. As it is likely that one person will not possess all of these characteristics, it is anticipated that the team leader will call upon sub contracted parties in Canada and in the field to supplement her/his expertise.

The consultant will spend about 8 days including travel in each of the focus countries, meeting with the programme implementing agencies, donor counterparts and the CIDA representative to obtain their views on the current and emerging situation.

The consultant will obtain a perspective on the overall situation from discussions with IHA, FACE, SNG and BCS in Hull and from other consultant reports and evaluations that have already been undertaken.

The following steps will be undertaken:

- A. Assessment Preparation
  - 1. Meetings/Interviews with CIDA and External Staff
  - 2. Document review
  - 3. Consultation with refugee experts
  - 4. Work plan preparation

sub total 9 days

- B. Interviews with recipient organizations and other donors
  - 1. Canadian recipient organizations (Caze, COCAMO, CCC, WV, CRC, LRCS )
  - 2. U. S. Refugee Program and UNICEF (Washington and New York)
  - 3. UNHCR, ICRC, WCC (Geneva)

sub total 6 days

- C. Assessment in Africa
  - 1. Angola – including travel

2. Mozambique – including travel
3. Malawi – including travel
4. International Travel
5. Briefing and Debriefing CIDA Harare

sub total 30 days