

**(METHODOLOGY section taken from the PREFACE)**

**PREFACE**

Each year the Overseas Development Administration (ODA) commissions a number of ex post evaluation studies. The purpose of the ODA's evaluation programme is to examine rigorously the implementation and impact of selected past projects and to draw out and highlight the lessons learned from them so that these can be applied to current and future projects.

The ODA's Evaluation Department is independent of ODA's spending divisions and reports directly to the ODA's Principal Finance Officer.

Evaluation teams consist of an appropriate blend of specialist skills and are normally made up of a mixture of in-house staff, who are fully conversant with ODA's procedures, and independent external consultants, who bring a fresh perspective to the subject-matter.

For this evaluation the team consisted of the following:

Edward Clay - Overseas Development Institute - Project Leader  
John Borton - Overseas Development Institute  
Institute  
Sanjay Dhiri - Overseas Development Institute  
Anil Das Gupta Gonzalez-  
Carol Pandolfi - Consultant Civil Engineer

The evaluation involved the following stages:

- initial desk study of all relevant papers;
- consultant with individuals and organisations concerned with the project, including a field visit to collect data the interview those involved;
- preparation of a draft report which was circulated for comment to the individuals and organisations most closely concerned;
- agreement with the evaluation team on the final report, which is published together with a summary sheet (EVSUM).

This process is designed to ensure the production of a high quality report which draws out all the lessons.

John Morris  
Head, Evaluation Department  
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