

(Taken from the PREFACE)

## **PREFACE**

Each year the Overseas Development Administration (ODA) commissions a number of ex post evaluation studies. The purpose of the ODA's evaluation programme is to examine rigorously the implementation and impact of selected past projects and to generate the lessons learned from them so that these can be applied to current and future projects.

The ODA's Evaluation Department is independent of ODA's spending divisions and reports direct to the ODA's Principal Finance Officer.

Evaluation teams consist of an appropriate blend of specialist skills and are normally made up of a mixture of in-house staff, who are fully conversant with ODA's procedures, and independent external consultants, who bring a fresh perspective to the subject-matter.

For this evaluation the team consisted of the following:

Steve Jones, Socio economist, Team Leader  
Ian Tod, Engineer  
John Cunningham, Institution Specialist  
Yasmin H Ahmed, Health Specialist  
Naushad Faiz, Economist  
Ainun Nishat, Engineer

The evaluation involved the following stages:

- initial desk study of all relevant papers;
- consultation with individuals and organisations concerned with the project, including a field mission to collect data and interview those involved;
- preparation of a draft report which was circulated for comment to the individuals and organisations most closely concerned;
- meeting of ODA Projects and Evaluation Committee with Evaluation Department and the lead evaluator to discuss and agree the main conclusions and lessons to be learned from the study on the basis of the draft report;
- agreement with the evaluation team on the final report, which is published together with a summary sheet (EVSUM).

This process is designed to ensure the production of a high quality report which draws out all the lessons.

Johnny Morris  
Head, Evaluation Department