

WFP Timor-Leste





Recommendations and Management Response

August 2018

Note: The recommendations are based on the draft report and will be reviewed on May 28th with government counterparts in order to finalize the report and identify actions based on the accepted recommendations

Treatment of Moderate Acute Malnutrition in Timor-Leste from 2015 to 2017 WFP Timor-Leste

Rec. #	Recommendation Text (as per evaluation report)	Management Response (Is recommendation Accepted, partially accepted or not accepted? If partially accepted or not accepted, provide a brief response)	Actions to be taken (Briefly state what actions will be taken to address the recommendation)	Action By [WFP Country Office, WFP Regional Bureau, WFP Headquarters, External Stakeholders (UN Agency, Government body, Donor]	Implementation timeframe [Month, Year]	Status [Not started/In progress/On hold/ Complete]
1 Revise the programme strategy design to improve coverage.	1.1 Expand the TSFP to all health facilities in the six municipalities. This should be planned in collaboration with UNICEF and WHO to ensure continuum of care.	Partially accepted If the overall recommendation is to improve coverage, the expansion should be to cover the health facilitations in all municipalities, not only in six municipalities.	Advocacy and fundraising to allow for continuation and expansion of MAM treatment; Technical assistance to MoH on caseload calculations and cost implications for expansion.	Government, with technical support from WFP	2018	In progress

1.2 Harmonise the targeting criteria between WFP and UNICEF for the identification of health facilities that deliver services addressing acute malnutrition.	Accepted	Increased collaboration between both agencies, particularly in terms of programme delivery and monitoring	WFP in collaboration with UNICEF	2018	In progress
1.3 Expand NGO activities within all villages, in the six municipalities, in order to access more beneficiaries.	Accepted	Mapping of nutrition and health interventions is currently coordinated through DPs groups – Health (EU, WHO) & Nutrition (USAID, FAO), to avoid any duplication if NGOs are contracted in future to support implementation of MAM treatment/prevention.	Development Partners groups on Health and Nutrition	2018	In progress
1.4 Include non-pregnant adolescent girls, and adolescent boys as direct programme beneficiaries.	Partially accepted Will be targeted as beneficiaries for prevention activities, e.g. SBCC, however it is not clear from recommendation if it is proposed to include as beneficiaries for treatment of acute malnutrition, which would require a revision of the national guidelines admission criteria which currently only includes PLW and children 6-59 months.	Formative research planned will inform interventions targeting adolescent girls and boys; Coordinate with other actors working with adolescents, to explore potential linkages (e.g. with reproductive health, agriculture, school health); Use schools as platform for reaching adolescent girls and boys (10-19 years of age) with nutrition messages.	WFP, in collaboration with Govt and other stakeholders (UNFPA, FAO, UN Women, WHO, UNICEF, Marie Stopes Intl, TOMAK, JDN)	2018	In progress

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	Adolescent girls that				
	are pregnant or				
	lactating are already				
	eligible.				
1.5 Set up mobile clinics as a	Partially accepted	To be discussed with	МоН	2018	In progress
strategy for identifying and	Agreement with the	MoH			
following up with more		1.1011			
beneficiaries.	efforts for active case-				
beneficiaries.					
	finding and follow-up,				
	and the use of mobile				
	clinics is one modality				
	already in place				
	through SISCa.				
	However, whether				
	this model should be				
	expanded depends on				
	MoH strategy.				
	Currently the focus is				
	on the Saude Na				
	Familia (SnF) and				
	home visits, rather				
	than SISCa.				
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1.6 Conduct coverage	Accepted	To be discussed with	WFP, in	2018-2019	Not started
surveys to appraise the		MoH, UNICEF and	collaboration		
distribution of health facilities		future donors.	with MoH and		
delivering the TSFP versus the		Will require technical	UNICEF with		
actual pockets of acute		support from WFP	support from		
malnutrition in each targeted		RB/HQ and SQUEAC	donors.		
municipality.		survey specialists	Potentially can		
r - J		(consultant).	be done in		
		(collaboration		
			with UNICEF to		
			also assess SAM		
			treatment		
			coverage.		

2. Strengthen the capacity of the MoH for appropriate treatment, follow up and prevention of MAM.	2.1 Undertake refresher trainings to improve the quality of service.	Accepted	Refresher trainings in targeted municipalities planned by WFP. INS are also planning to train health staff on inter-personal communication (IPC) in all municipalities in 2018.	Government (INS, MoH) with support from WFP, WHO, UNICEF, donors d	2018	Not started (planned)
	2.2 Include pre-service training on the management of acute malnutrition for medical students, nurses and other health staff in the curricula of health schools to ensure sustainability.	Accepted	To be discussed with relevant stakeholders	Government (INS, MoH) with support from WFP, WHO, UNICEF, donors	2018-2019	Not started
	2.3 Institutionalize joint monitoring and supervision and dedicate specific fund to it.	Accepted	Joint monitoring has been planned in work plans with MoH – may need enforcement and proper budget allocation; Develop joint monitoring plan with MoH and partners; Revise national supportive supervision checklist and establish database;	Government (MoH) in coordination with UN agencies and partners working on IMAM (WFP, UNICEF, WHO and NGOs)	2018	In progress
	2.4 Initiate a stronger engagement of local leaders and community volunteers to ensure children and PLW do not default from treatment once enrolled.	Accepted	Closer coordination with Saude Na Familia coordinators at municipality level, advocate for referrals and follow-up to be	Govt and WFP (field staff at municipality level, supported by CO)	2018-2019	In progress

	2.5 Support the MoH in	Accepted	done as part of home visits; Explore use of Liga Inan sms system for messages to PLW enrolled for treatment (following pilot tested in Ermera); Coordinate with Mother Support Groups and NGO partners working in same target areas to explore possibilities of collaboration on case finding/follow-up. Conduct capacity needs	WFP, in	2018-2019	Not started
	budgeting monitoring activities and dedicating the necessary human, material and financial resources.		mapping as part of Country Capacity Strengthening (CCS) framework, to identify concrete ways of supporting capacity building of MoH; UNICEF, WHO, EU and other actors are already supporting MoH on Public Finance Management.	collaboration with Govt, UNICEF and WHO, and with support from RBB on capacity development needs mapping.		
3. Strengthen the national health information system for accuracy of data and real	3.1 Harmonize the reporting mechanism (using tablets) with TLHIS and systematize double checking of data.	Partially accepted the system of TLHIS was rolled out in all 13 municipalities and the system installed in computers/laptops at CHC/DHS level and operated by HMIS	WFP to coordinate with MoH to make use of tablet for monitoring purpose – collecting monitoring data through mobile/tablet data collection	WFP, in collaboration with MoH	2018	Not started

time monitoring		focal point for data entry. It is also important to include some of the TSFP MAM indicators in the TLHIS system.				
	3.2 Build the capacity of the MoH staff in the management and analysis of data reported in the harmonized reporting system.	Accepted	Support printing and dissemination of registration books and new reporting formats for nutrition indicators; Support data entry of MAM indicators into TLHIS (municipality level); Support municipality level trainings on TLHIS and/or include elements in refresher trainings.	WFP, in collaboration with UNICEF, WHO as part of joint efforts to strengthen Nutrition Information Systems and TLHIS	2018-2019	In progress
4. Continue to strengthen the governments supply chain and logistics system for timely delivery of	4.1 Plan ahead on how much supplies all municipalities would need annually, including the extra needs for household sharing.	Accepted	Joint caseload planning with UNICEF has been initiated (UNICEF consultant contracted to assess both SAM and MAM); Caseload calculations for 2018 have been shared with MoH.	WFP in collaboration with SAMES, MoH, donors and technical partners	2018-2019	In progress
supplies in the health facilities.	4.2 Support the MoH in transport and delivery of supplies from municipalities to the health facilities.	Accepted	Continue support to SAMES and MoH, as per LOU with SAMES	WFP, MoH, SAMES	2018-2019	In progress
	4.3 Support the municipalities in exploring options of	Accepted	Continue support to SAMES and MoH, as	WFP, MoH, SAMES	2018-2019	In progress

	delegating delivery of supplies to a third-party for efficiency.		per LOU with SAMES and MoH			
	4.4 Share the annual quantification of supplies with local supplementary food producer.	Partially accepted (depends on MoH willingness to source Super Cereal locally)	Continue discussion with MoH on food quality and safety aspects of local production and support supply chain management of specialized nutritious foods (Super Cereal and/or Timor Vita, RUSF); Keep Timor Global informed of any future prospects.	Govt, with support from WFP	2018-2019	Not started due to funding constraints and MoH preference for imported equivalent of Timor Vita
	4.5 Provide the government's approval to WFP to use super cereal as a back-up to mitigate the risks of a pipeline break with Timor Vita.	Accepted	MoH have taken initiative to procure Super Cereal (Plus) and requested WFP to procure Super Cereal in 2018; Continue dialogue with MoH and private sector on future use of Timor Vita	Government, in collaboration with WFP and SAMES	2018	Completed
5. Strengthen linkages and referral of TSFP beneficiaries to exiting	5.1 Integrate NGO community activities within a broader multi-sectoral approach for prevention of undernutrition.	Accepted	NGOs partners have established network in the community through mother support groups to support nutrition activity.	WFP in collaboration with NGOS and MOH	2018-2019	In progress
nutrition sensitive and safety net interventions	5.2 Expand the existing IMAM guidelines by including a job description of mother support groups and PSF and allocating	Accepted	MoH has developed and implemented MSG and PSF Guidelines	MoH in collaboration with UN Agencies	2018	Completed

delivered in the	the necessary incentives and transport means.					
community.	5.3 Harmonize permanent means of incentives for PSF/volunteers in charge of managing community mobilization activities.	Accepted	PSF Guidelines developed	WFP in collaboration with MOH	2018	Completed
	5.4 Strengthen the coordination mechanism (through harmonisation of priorities) from the national to municipality level to enhance joint planning and implementation between partners.	Accepted	Continued coordinate with KONSSANTIL members for planning and implementation	WFP in collaboration with the MoH, KONSSANTIL, DP groups and UN partners (UNICEF, WHO, FAO, UNFPA)	2018-2019	In progress
	5.5 Strengthen the technical, managerial, financial and logistic capacity of The KONSSANTIL to adequately lead the design and implementation of the multisectoral approach at national, municipality and community levels.	Accepted WFP's role and specific contribution to capacity building of KONSSANTIL to be further defined under MoU.	FAO (with EU funding), PHD and other partners are already supporting KONSSANTIL to strengthen coordination at national and municipal level;	All development partners	2018-2020	In progress
	5.6 Define clear linkage mechanisms between TSFP beneficiaries and existing nutrition sensitive and safety net interventions.	Accepted	Explore opportunities with Ministry of Social Solidarity on how to make SSN (e.g. BdM) nutrition sensitive (in accordance with CSP activity 3); Explore opportunities with Ministry of Education and Culture	Government in collaboration with WFP and other partners	2018-2020	Not started

			for linkages with school health programme.			
6. Continue the partnership between government, donors and development partners to ensure funding for MAM management.	6.1 Actively advocate to the government for allocating consistent and long-term funding to MAM management, and for the relevance of a comprehensive and long-term funding source from donors for MAM management in the country.	Accepted	Meetings with high- level decision-makers in Govt, and joint advocacy with UN	WFP, with the Government and with support from RC and other UN agencies as joint approach for Integrated management of acute malnutrition (IMAM)	2018	In progress (an allocation from MoH of 210,000US\$ has already been confirmed as a result of advocacy with Minister of Health)
	6.2 Strengthen community capacity during community mobilisation and sensitisation to advocate to the government to take on more engagement/responsibility regarding food delivery to the health facilities.	Accepted	Government take a lead to deliver food from National District Health services and DHS to CHCs and CHC to Health Posts based on the LoU between SAMES and WFP	Continued coordination with MoH, SAMES	2018	LoU was signed and implemented
7. Conduct operational research to assess the following areas:	7.1 Cost-effectiveness of counselling versus supplementary foods for addressing MAM children and acutely malnourished PLW.	Partially accepted (to be discussed with MoH – would require external funding for research)	TBD	Academia, in collaboration with MoH, INS and technical support from WFP, UNICEF, WHO and implementing partners		Not started
	7.2 Cost per recovered MAM child or acutely PLW using RUSF or Timor Vita versus other types of super cereals.	Partially accepted (to be discussed with MoH – would require	TBD			Not started

		external funding for research)				
	7.3 Relevance of using sphere standards (designed for emergency response) to assess the performance of TSFP implemented in a more stable context like Timor-Leste.	Partially accepted (to be discussed with MoH – would require external funding for research)	TBD			Not started
	7.4 In-depth assessment of the 2016 DHS database for better understanding of nutrition outcomes of the survey.	Accepted	UNICEF have contracted a consultant for this purpose	UN partners	2018	In progress
8. Develop a detailed gender equality and empowerment approach in the next Country Strategic Plan, along with the related indicators		Accepted	Gender action plan developed. Mapping for partnership for Gender Equality and Women's empowerment undertaken WFP in coordination with relevant stakeholders to put into practice	WFP in coordination with relevant stakeholders	2018	Completed

Endorsement by

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