



## The Cities Alliance in Mozambique

### A Decade of Partnerships and Results

The Cities Alliance has been active in Mozambique since 2002, awarding three full grants and five preparatory grants with a total value of \$1,633,000. These grants have covered a wide range of issues, including urban vulnerability, slum upgrading, City Development Strategies and State of the Cities Reports. They also cover a wide geographic area, ranging from the capital city of Maputo to the secondary cities of Chimoio, Chokwe, Tete, Quilemane, Vilankulo and Nampula.

Over time, these grants have been executed by UN-HABITAT, the World Bank, the National Association of Municipalities in Mozambique (ANAMM) and the cities themselves. The interventions have empowered and engaged the local communities as well as sensitised national

### Italian-Brazilian Triangular Cooperation Programme (IBTCP)

- The Federative Republic of Brazil and the Italian Republic signed a Memorandum of Understanding (MoU) to undertake cooperation activities with third countries. This MoU resulted in the Italian-Brazilian Triangular Cooperation Programme, which has prioritised the upgrading of degraded city neighbourhoods. In this context, the city of Maputo, Mozambique was identified as a priority area for joint intervention.

authorities. Despite the variety of scale and scope, they have successfully catalysed further activities and helped spur meaningful partnerships.

### Country Programme in Mozambique

The Country Programme (CP) is at the centre of the new Cities Alliance business model. It is a longer term programme that aims to enable a country to better manage urbanisation by supporting activities that help build partnerships and bring coherence among national policy, local governments and communities.

At its July 2011 meeting, the Cities Alliance Executive Committee unanimously selected Mozambique to be the fifth Country Programme. Similar programmes are already underway in Uganda, Ghana, Vietnam and Burkina Faso.

**“The Country Programme provides an opportunity to leverage Cities Alliance experiences in Mozambique and to build a strategic framework that aligns national policy, local government capacity and urban poor communities.”**

## Cities Alliance Activities in Mozambique

The Cities Alliance has supported a series of activities in Mozambique over a nine-year period. These activities, combined with the active involvement of Cities Alliance members, have laid the foundation for the Country Programme in Mozambique.

### Slum Upgrading and Vulnerability Reduction in Flood-Prone Cities and Towns in Mozambique.

In partnership with UN-HABITAT and UNDP, the Cities Alliance supported four City Councils in Mozambique – Maputo, Chokwe, Tete and Quelimane – to reduce the vulnerability of communities living in flood-prone areas. Each city devised a flood mitigation strategy that emphasised preparedness as part of a broader settlement upgrading approach. Based on their experience, the cities subsequently made recommendations for a national disaster management framework under discussion by the Government.

**Improving Water and Sanitation in Quelimane City.** Built on a previous Cities Alliance activity in the city, this project supported the Quelimane Municipal Council in implementing a participatory approach for upgrading in peri-urban areas. In addition to the Cities Alliance, a number of partners also supported this activity – UN-HABITAT, the Danish International Development



Community exchange, Quelimane, Mozambique

Agency (DANIDA), the Mozambican Government's Water Supply Investment and Assets Fund (FIPAG), UNICEF and WaterAid, a British NGO. As a result of the activity, service delivery was improved, primarily through decentralised urban management based on sharing of responsibilities with the community.

**Preparatory Grant for the Development of a CDS for Vilankulo and Preparatory Grant for the Development of a CDS and Slum Upgrading Strategy for Chimoio.** In partnership with USAID, the Cities Alliance awarded two preparatory grants to develop full-scale funding proposals: one to the fast-growing coastal town of Vilankulo to develop a CDS, and a second to Chimoio – an emerging town on a major transport route – to develop a CDS and a slum upgrading strategy.

**Joint Work Programme (JWP) on City Futures First and Second Phase.** A partnership between the Cities Alliance and United Cities and Local Governments (UCLG) to further the agenda of urban strategic planning, that motivated cities in Mozambique to advance their planning agendas, primarily through ANAMM. As a result, many Cities Alliance partners are now assisting local development processes in Mozambique, and the city of Maputo has prioritised CDS for the coming years.

This served as a starting point for a State of Mozambican Cities Report and a CDS for Nampula. During the second phase of the activity, Mozambican cities expressed their interest in participating in UCLG's City Mentoring programme. UCLG has established a task force for mentoring in Mozambique, including 2 Brazilian cities (Porto Alegre and Belo Horizonte) and the City of Maputo (Mozambique).

**Preparatory Grant for the Development of a State of Mozambican Cities Report.** The Cities Alliance supported ANAMM to develop a full-scale application for the preparation of a State of the Mozambican Cities Report, an internationally established system of reporting on progress,

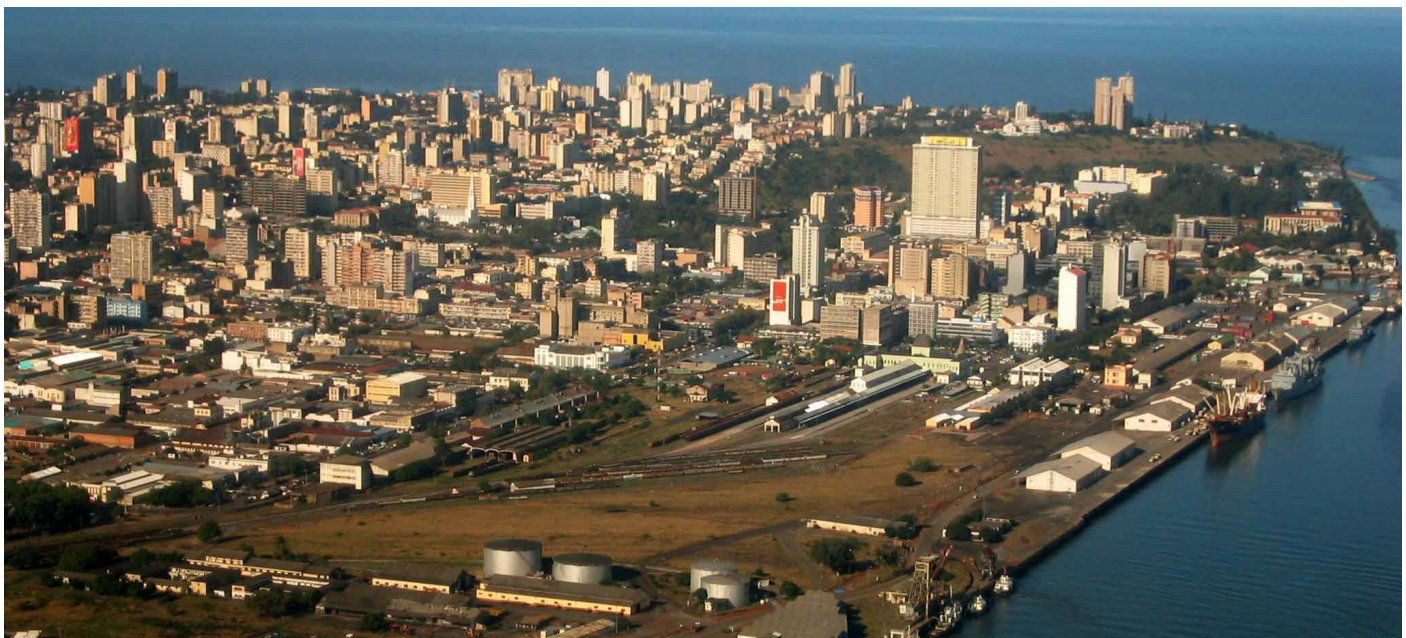
challenges and issues faced by cities in achieving their developmental objectives.

**Slum Upgrading and City Development Strategy for Nampula City.** This activity aimed to foster partnerships between local stakeholders and international partners. The Cities Alliance supported Nampula Municipal Council, the implementing agency, to design a citywide slum upgrading plan and a city development strategy. The Nampula Municipal Council received technical support from UN-HABITAT as well as the Centro de Estudos para o Desenvolvimento do Habitat (CEDH), a centre located at the Faculty of Architecture and Physical Planning of Eduardo Mondlane University in Maputo.

**Slum Improvement Demonstration Project for Maputo City.** This Cities Alliance-funded project was conceived as an adjunct to the Maputo Municipal Development Programme funded by the World Bank. It supported the development of an incremental, integrated approach towards participatory upgrading in Chamanculo-C, one of Maputo's many informal neighbourhoods. This activity formed the basis for discussions on development cooperation between Brazil and Italy with third countries.

**Support for upgrading the Chamanculo-C Neighbourhood in accordance with the Global Strategy for Urbanising and Reordering Informal Settlements in the Maputo Municipality.** Since 2001, the Cities Alliance has supported the highly successful Integrated Urban Development Programme in Bahia, Brazil, a slum upgrading initiative with strong community participation from planning through implementation. The Cities Alliance gave the Municipality of Maputo a preparatory grant to develop an activity in Mozambique based on the Bahia experience.

The preparatory activity resulted in the joint Chamanculo-C proposal that brings together Cities Alliance members, Brazil and Italy, with the Municipality of Maputo under IBTCP. As part of the initiative, the Cities Alliance is supporting the Municipality as it actively engages in this pioneering example of South-South exchange. This is the first project under the Country Programme in Mozambique.



Maputo, Mozambique

## Relevant Publications

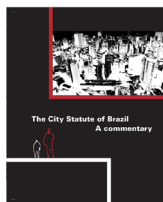
As a learning alliance, the Cities Alliance promotes learning between cities and among cities, governments, international development agencies and financial institutions. Some of the relevant Cities Alliance publications that share knowledge and disseminate lessons learned include:

**Financing Africa's Cities: The Stake of Local Investments (2012)** This upcoming publication is the result of a four-year undertaking to address the issues of financing urban growth in Africa. The project was jointly financed by AFD and the Cities Alliance through non-core funds. *To be Available in English and French.*



**Distance Learning Course on Integrated Slum Upgrading Actions (2010)** This book provides a comprehensive overview of the key ideas drawn from the award-winning distance learning course "Integrated Slum Upgrading Actions." *Available in English and Portuguese.*  
[www.citiesalliance.org/ca/node/1970](http://www.citiesalliance.org/ca/node/1970)

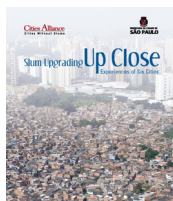
**The City Statute of Brazil: A Commentary (2010)** A collection of papers analysing Brazil's groundbreaking City Statute (Federal Law 10.257), enacted in 2001 to regulate the chapter on urban policy in Brazil's constitution. *Available in English, Portuguese and Spanish.*  
[www.citiesalliance.org/ca/node/1947](http://www.citiesalliance.org/ca/node/1947)



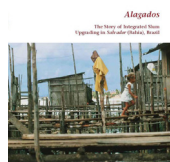
**Social Housing in São Paulo: Challenges and New Management Tools (2009)** The publication highlights the second phase of the partnership between the Cities Alliance and the São Paulo Municipal Housing Secretariat (SEHAB), including the development of HABISP, a centralised

database with information about the city's precarious settlements that has become a valuable tool for urban development. *Available in English and Portuguese.*  
[www.citiesalliance.org/ca/sh-sp](http://www.citiesalliance.org/ca/sh-sp)

**Slum Upgrading Up Close (2008)** The publication captures some of the knowledge and shared learning from a 2008 international policy dialogue on the "Challenges of Slum Upgrading: Sharing São Paulo's Experience" co-hosted by the Cities Alliance and the city of São Paulo. It features the experiences of six major cities of the



south: Cairo, Ekurhuleni, Lagos, Manila, Mumbai, and São Paulo. *Available in English and Portuguese.*  
[www.citiesalliance.org/ca/sites/citiesalliance.org/files/su-up-close\\_0.pdf](http://www.citiesalliance.org/ca/sites/citiesalliance.org/files/su-up-close_0.pdf)



### Alagados – The Story of Integrated Slum Upgrading in Salvador (Bahia), Brazil (2008 to be revised in 2012)

The publication captures the lessons learned in the slum upgrading project supported by the Cities Alliance, Government of Italy and the state government of Bahia. *Available in English and Portuguese.*

[www.citiesalliance.org/ca/alagados](http://www.citiesalliance.org/ca/alagados)

**Integrating the Poor: Urban Upgrading and Land Tenure Regularisation in the city of São Paulo (2004)** An overview of the process and outcome of the Alliance's collaboration with the Municipality of São Paulo from 2001 to 2004, when the city initiated the Bairro Legal programme, an initiative providing security of tenure and improved living conditions for slum dwellers. *Available in English and Portuguese.*  
[www.citiesalliance.org/ca/node/728](http://www.citiesalliance.org/ca/node/728)



## CIVIS Notes

The CIVIS notes series shares knowledge and learning arising from Cities Alliance projects and other activities in slum upgrading and city development strategies. It serves as a platform for policy debate among city development stakeholders, including national and local governments, donors and slum dwellers to impact change in the lives of the urban poor and advance the urban development agenda.  
[www.citiesalliance.org/ca/civis](http://www.citiesalliance.org/ca/civis)

### The Case for Incremental Housing

*Available in Portuguese*  
[www.citiesalliance.org/ca/sites/citiesalliance.org/files/CIVIS\\_3\\_Portuguese.pdf](http://www.citiesalliance.org/ca/sites/citiesalliance.org/files/CIVIS_3_Portuguese.pdf)

### Climate Change: What does this mean for your city?

*Available in Portuguese*  
[www.citiesalliance.org/ca/sites/citiesalliance.org/files/CIVIS\\_1\\_Portuguese.pdf](http://www.citiesalliance.org/ca/sites/citiesalliance.org/files/CIVIS_1_Portuguese.pdf)

### Can adapting to climate change also meet development goals in cities in developing countries?

*Available in Portuguese*  
[www.citiesalliance.org/ca/sites/citiesalliance.org/files/CIVIS\\_2\\_Portuguese.pdf](http://www.citiesalliance.org/ca/sites/citiesalliance.org/files/CIVIS_2_Portuguese.pdf)