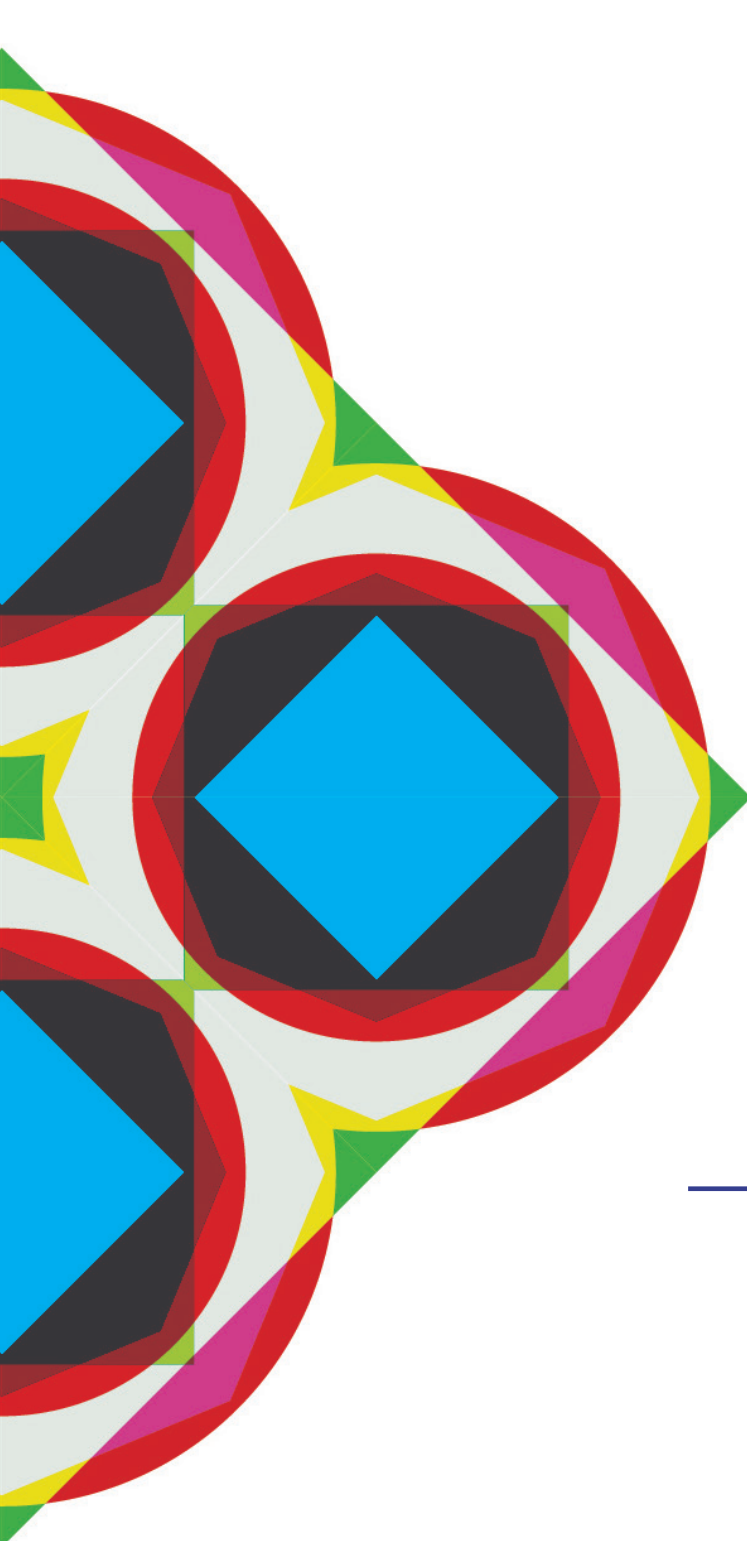# ALNAP

32nd Annual Meeting
Agenda

15 – 16 October 2019
Berlin, Germany

Hosted by the German
Federal Foreign Office

RELEVANT
FOR WHOM?

**Responding to diverse
perspectives and priorities
in humanitarian action**

08:00 – 09:00

Registration and breakfast

Enter via Unterwasserstraße 10 ('K15').

09:00 – 09:20 | Weltsaal

Introductory session

Johan Schaar | ALNAP Chair

Welcome address: Ms Bärbel Kofler | Commissioner for Human Rights Policy and Humanitarian Assistance, German Federal Government

09:20 – 09:50 | Weltsaal

Keynote presentation

Relevant for whom?

John Mitchell | Director, ALNAP

09:50 – 10:55 | Weltsaal

High-level panel

Chair: Johan Schaar

Panel:

Maria Al Abdeh | Executive Director, Women Now for Development

ASG Panos Moumtzis | United Nations, Regional Humanitarian Coordinator for the Syria crisis

Sophia Swithern | Independent Consultant and Meeting background paper author

Mary Werntz | Deputy Director of Operations, ICRC

10:55 – 11:15 | Front Seitenlounge

Refreshment break

11:15 – 12:45

Breakout session 1

Participants can choose from four breakout sessions running in parallel. Sessions include:

• **Session 1.1** Relevance for all: Tailoring services and assistance to ensure responsive support to different demographic groups

• **Session 1.2** Staying relevant as crises evolve

• **Session 1.3** Innovative ways to work with crisis affected people to inform programme design and improve relevance

• **Session 1.4** Who do you listen to? Power and marginalisation in emergencies

See sessions details on **pages 4– 5**.

12:45 – 13:40 | Front Seitenlounge

Lunch

13:40 – 14:00 | Weltsaal

Stories in 5

Speakers will share their perspectives on relevance in humanitarian action through five-minute stories.

14:00 – 15:00 | Weltsaal

Relevant according to whom?
A debate on setting priority needs

Moderator: Ralf Südhoff | Centre for Humanitarian Action

Speakers:

Diego Fernández Otegui | University of Delaware

Helene Juillard | Key Aid Consulting

Sandrine Tiller | Médecins Sans Frontières

Elisabeth Vikman | REACH

15:00 – 15:30 | Front Seitenlounge

Refreshment break

15:30 – 17:00

Breakout session 2

Participants can choose from four breakout sessions running in parallel. Session include:

• **Session 2.1** What's relevant? Reconsidering what counts as 'lifesaving'

• **Session 2.2** Using disaggregated data to inform inclusive and relevant programming

• **Session 2.3** Monitoring and evaluating relevance: Challenging narratives and thinking outside the box

• **Session 2.4** Planning for relevance in programme design and decision-making

See sessions details on pages 6 – 7.

17:00 – 17:30 | Weltsaal

Closing reflections

Facilitator: Leah Campbell | ALNAP

The Meeting will close with interactive reflections.

17:30 – late

Social activity

Please join us for dinner and a walking tour of **Berlin's Festival of Lights**.

BREAKOUT SESSION 1

1.1

CONTINUOUS PANEL

Relevance for all: Tailoring services and assistance to ensure responsive support to different demographic groups

Weltsaal | Capacity: 100 people

Chair
Veronique Barbelet, Humanitarian Policy Group, Overseas Development Institute

Speakers
— Deborah Clifton, GenCap Project
— Andrew Kavala, Malawi Network of Older Persons' Organizations (MANEPO)
— Leeanne Marshall, Australian Red Cross
— Roxanne Omega-Doron, Bisdak Pride Inc.

Description
Different demographic groups, particularly those who are marginalised, face challenges getting their needs met during crisis. This session will discuss the relationship between inclusion and relevance and how to ensure both in humanitarian response. The panel will share experiences from specific groups and angles: gender, people living with disabilities, LGBT people, and different age groups including older people. In doing so, speakers will explore the ways in which inclusion and relevance can lead to better outcomes for different groups and the challenges to achieving this. The session will explore how to address these challenges, with a view to improving the relevance of assistance for different demographic groups.

1.2

TRADITIONAL PANEL

Staying relevant as crises evolve

Europasaal | Capacity: 100 people

Chair
Hans Martin Dietz, Helvetas Swiss Intercooperation

Speakers
— Heng Aik Cheng, Mercy Malaysia
— Maya Assaf-Horstmeier, World Vision International
— Peter Felten, German Federal Foreign Office
— Matija Kovač, Somalia Humanitarian Fund – OCHA
— Marc Nosbach, Care Mozambique

Description
The needs and priorities of people affected by crisis are not static – they change over time. So how can humanitarians ensure that support stays relevant and that their understanding keeps pace with changing requirements? This panel will present operational and policy level experiences with staying relevant as crises evolve and as needs change over time. Issues discussed will include approaches to adaptive management in humanitarian programming and the experience with shifting organisations and teams towards an adaptive management. It will also cover the importance of flexible funding and how to enhance this, other tools and instruments required to ensure responsiveness (e.g. monitoring, evaluation and learning) and shifting between humanitarian and development support through 'nexus' approaches.

1.3

WORLD CAFÉ

Innovative ways to work with crisis affected people to inform programme design and improve relevance

Back Seitenlounge | Capacity: 50 people

Chair
Niall O'Rourke, Christian Aid

Speakers
— Sofya Bourne, Eclipse Experience
— Marian Casey-Maslen, Communicating with Disaster-Affected Communities (CDAC) Network
— Eva Nip, Creative Reaction Lab
— Elias Sagmeister, Ground Truth Solutions
— Justine 'Justice' Shorter, National Disability Rights Network
— Emily Tomkys Valteri, Oxfam

Description
This session will look at innovative ways of working with affected people to inform programme design, particularly those which address the challenges of marginalisation and exclusion. This includes looking outside the humanitarian system to consider approaches used in the public and private sector and by social entrepreneurs. What are some of the latest approaches to engaging affected people in programme design? What can we learn from actors outside the sector about working with marginalised communities? How can we use this learning to improve the design and relevance of humanitarian programmes?

1.4

ROUNDTABLE

Who do you listen to? Power and marginalisation in emergencies

Willy Brandt Saal | Capacity: 50 people

Chair
Lisa Daoud, Groupe URD

Speakers
— Pandiyan Innasimuthu, Social Awareness Society for Youths
— Jack Frith-Powell, British Red Cross
— Noelina Nabwile Opiyo, Saferworld
— Silvia Quattrini, Minority Rights Group

Description
Power dynamics set the tone at almost every level of human interaction. Societies around the globe naturally embody this complex power imbalance and we think it is a major factor in properly understanding needs in emergencies. Have you wondered if you have grasped everyone's experience of a situation when concluding an assessment? Understanding what people need in emergencies almost certainly means making sense of multiple versions of what needs are and how they conflict. Giving those holding power more influence, reducing or increasing vulnerability criteria to align with programmatic/ funding requirements, or disregarding aspects of people's identity are common mistakes that humanitarians can make. This session will address such issues, mistakes and possible solutions.

BREAKOUT SESSION 2

2.1

CONTINUOUS PANEL
What's relevant? Reconsidering what counts as 'lifesaving'

Weltsaal | Capacity: 100 people

Chair
Marcus Oxley, Resilience Solutions

Speakers
— Christina de Vries, Cordaid
— Thomas Fohgrub, UNITAR
— Bill Flinn, Care International UK
— Liz Grant, University of Edinburgh

Description
Often, needs are described in terms of sectors (shelter, food, hygiene) common across all crises. But frequently there are real needs that aren't seen as priority because they're not considered 'lifesaving' and may fall outside the scope of any one sector. As a consequence they lack institutional support. Does a relevant response need to account for these needs and, if so, how?

2.2

TRADITIONAL PANEL
Using dissagregated data to inform inclusive and relevant programming

Europasaal | Capacity: 100 people

Chair
Beatrix Buecher-Aniyamuzaala, 360° Access

Speakers
— Kevin Blanchard, DRR Dynamics
— Christelle Cazabat, Internal Displacement Monitoring Centre
— Andrew Collodel, HelpAge International
— Rosanna Howlett, Humanity & Inclusion

Description
This session explores how the use of disaggregated data can contribute to enhanced understanding of the diverse experiences of conflict/disaster, and thus improved relevant programming for all. Which factors prevent/support the use of disaggregate data and what is the role of different stakeholders in the process? Which challenges exist for data collection and how have they been addressed? What type of analysis is necessary to ensure the priorities, resources, vulnerabilities, and needs of different persons in all their complexity are captured? How can we make sure this enhanced understanding informs programming and which real difference can this produce?

2.3

WORLD CAFÉ
Monitoring and evaluating relevance: Challenging narratives and thinking outside the box

Back Seitenlounge | Capacity: 50 people

Chair
Neil Dillon, ALNAP

Speakers
— Leith Baker, mFieldWork LLC
— Stefanie Barratt, Samuel Hall
— Marta Bruno, FAO
— Gabrielle Duffy, WFP
— Liz Hendry, Norwegian Refugee Council
— Michela Luzzi, Centre for Humanitarian Dialogue

Description
This session will consider the potential of M&E as a learning mechanism to improve the relevance of humanitarian response by challenging existing narratives and trying new things, particularly in displacement and hard to reach contexts.

2.4

ROUNDTABLE
Planning for relevance in programme design and decision-making

Willy Brandt Saal | Capacity: 50 people

Chair
Daniel Maxwell, Friedman School of Nutrition, Tufts University

Speakers
— Cassandra Dummett, Catholic Agency for Overseas Development (CAFOD)
— Claudia Meier, Global Public Policy Institute (GPPi)
— Marzia Montemurro, Humanitarian Exchange and Research Centre (HERE-Geneva)
— Nicolas Seris, International Rescue Committee

Description
This roundtable discussion will look at how relevance is explored when designing programmes and consider the opportunities to improve relevance through the programme design process. How do decisions about programme design involve perspectives of crises-affected people? To what extent should responses aim to serve specific marginalised groups, as opposed to addressing large-scale need? How can humanitarian actors balance global standards and expectations with context-specific needs and considerations?

08:00 – 09:00

Registration and breakfast

Enter via Unterwasserstraße 10 ('K15').

09:00 – 09:20 | Weltsaal

Stories in 5

Speakers will share their perspectives on relevance in humanitarian action through five-minute stories.

09:20 – 09:40 | Weltsaal

Table discussions

Facilitators: Alice Obrecht | ALNAP
Sophia Swithern

Discussions to reflect on the first day and background paper.

09:40 – 10:50 | Weltsaal

How legacies of power and inequality shape relevance – Part I

Facilitator: Carolyn Whitten | Independent

With a mixture of small group and table discussions, this 'jigsaw' activity will consider how enduring historical patterns and norms might influence the relevance of humanitarian action.

Fostering a safe space for reflection and discussion, meeting participants will

explore dynamics around patriarchy, race and privilege, colonialism and paternalism, heteronormativity and cisgendernormativity, and classism/ class privilege.

10:50 – 11:10 | Front Seitenlounge

Refreshment break

11:10 – 12:10 | Weltsaal

How legacies of power and inequality shape relevance – Part II

Continuation of the 'jigsaw' activity.

12:10 – 13:00 | Europasaal Foyer and Back Seitenlounge

Agora tour

Stallholders will present tools, research, and projects in a marketplace of ideas.

13:00 – 14:00 | Front Seitenlounge

Lunch

14:00 – 14:20 | Weltsaal

Stories in 5

Speakers will share their perspectives on relevance in humanitarian action through five-minute stories.

14:20 – 15:50

Breakout session 3

Participants can choose from four breakout sessions running in parallel. Session include:

• **Session 3.1** Relevant for whom? The role of national and local organisations in ensuring a relevant response
• **Session 3.2** Cash-based aid as a catalyst for relevance
• **Session 3.3** Are non-traditional crises redefining the boundaries of humanitarianism?
• **Session 3.4** Exploring the relevance of humanitarian protection activities

15:50 – 16:10 | Front Seitenlounge

Refreshment break

16:10 – 16:50 | Weltsaal

Bringing it all together – World Café Discussions

**Facilitators: Leah Campbell
Neil Dillon** | ALNAP

Participants will engage with key take-aways and next steps from the Meeting in several rounds of group conversation.

16:50 – 17:30 | Weltsaal

Feedback and closing panel

Chair: Johan Schaar

The Meeting will close with some parting reflections.

BREAKOUT SESSION 3

3.1

TRADITIONAL PANEL

Relevant for whom? The role of national and local organisations in ensuring a relevant response

Weltsaal | Capacity: 100 people

Chair
Maria Al Abdeh, Women Now for Development

Speakers
— Maruf Barkat Ullah, COAST Trust
— Carolina Carretero Silva, Uruguayan Red Cross
— Joseph Gyandi, Christian Rural and Urban Development Association of Nigeria (CRUDAN)
— Meena Paudel, Nepal Disabled Women Association

Description
Much of the discourse around how to be relevant focuses on the need to be more bottom-up and invest in localisation. Are national and local actors better able to ensure relevance? How and why? What are the experiences of national and local actors in designing and delivering a relevant humanitarian response ? This panel of local experts and practitioners will help us answer these questions with concrete examples around the inclusion of people with disability during disaster response, local mobilisation in support of the Rohingya, amongst others.

3.2

WORKSHOP

Cash-based aid as a catalyst for relevance

Europasaal | Capacity: 40 people

Chair
Paula Gil Baizan, Something Meaningful

Speakers
— Julia Grasset, Save the Children
— Andrew Kavala, MANEPO
— Victoria Palmer, Care International
— Ricardo Pla Cordero, International Rescue Committee

Description
Inspired by the collaborative and low-tech approach of 'maker spaces', this session involves an interactive lab where participants will engage in hands-on learning and spontaneous problem solving. Bring your expertise and join us to define what needs to change so cash-based assistance becomes a catalyst to better align humanitarian action with people's needs according to their gender, age and abilities.

3.3

ROUNDTABLE

Are non-traditional crises redefining the boundaries of humanitarianism?

Stresemann Saal | Capacity: 50 people

Chair
Jeremy Konyndyk, Center for Global Development

Speakers
— Elisa Gamero, World Vision El Salvador
— Sari Mutia Timur, Yakkum Emergency Unit
— David Starke, SOS Mediterranée
— Mariam Traore Chazalnoel, IOM
— Dr Thomas Zahneisen, German Federal Foreign Office
— Xu Shiling, Beijing Normal University

Description
In recent years, humanitarian organisations have engaged in major non-traditional response activities – from Ebola to migrant sea rescue to urban violence in Central America. This session will explore the relevance of the international humanitarian system toward these sorts of situations – and the implications for the direction of the humanitarian system. What kind of contextualisation is needed for us to be relevant? Are there parallel challenges between traditional responses and non-traditional crises? And are there other kinds of crises that we are missing?

3.4

ROUNDTABLE

Exploring the relevance of humanitarian protection activities

Willy Brandt Saal | Capacity: 50 people

Chair
Tiffany Easthom, Nonviolent Peaceforce

Speakers
— Maria Alekseyenko, Right to Protection
— Nils Carstensen, Local2Global Protection and DanChurch Aid
— Ricardo Fal-Dutra Santos, International Committee of the Red Cross

Description
While protection is now recognised as a purpose and intended outcome of humanitarian action, it is consistently highlighted as one of the least understood areas and most in need of improvement when it comes to relevance and appropriateness. If protection is a priority need for people in crisis, why are so many protection activities considered to be of low relevance? This session will be an opportunity to engage in a dynamic, interactive roundtable conversation with leading thinkers and practitioners of protection to explore experiences and ideas on how to drive both policy and practice forward to improve the relevance of humanitarian protection activities.

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