



Working together in the field for effective humanitarian response

Programme
30th ALNAP Annual Meeting

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Hosted by:



Federal Foreign Office







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Meeting Chair



NAN BUZARD **Chair, ALNAP**

Nan Buzard is Executive Director of ICVA and Chair of ALNAP.

Nan's former role was the Senior Director of International Response and Programmes for the American Red Cross. In this capacity she oversaw staff in Africa, Asia and Latin America, who specialise in disaster preparedness, emergency response, health and post-disaster programmes. The global portfolio of 45 countries included a \$480M relief and recovery program in Haiti and an embryonic Global Disaster Preparedness Center.

Prior to joining the Red Cross, Nan worked for the United Nations High Commissioner for Refugees in Geneva, as their Senior Policy Advisor and as a consultant. One of Nan's most cherished roles was five years as Manager of the Sphere Project, an initiative to improve the quality and accountability of disaster response. Leading up to this point, Nan had several positions with the International Rescue Committee in Bosnia-Herzegovina, the United Nations Fourth World Conference on Women in New York and Beijing, and the South-North Development Initiative in New York.

Prior to her humanitarian career she worked in the private sector for a decade. Born in New York, NY, Nan holds a Bachelor of Arts degree in philosophy and anthropology from the New School for Social Research and a Master's degree in public administration from the John F. Kennedy School of Government at Harvard University.

Over the years, Nan has worked on extensive field missions in Indonesia, Pakistan, Lesotho, Kenya, Ghana, Haiti, Uganda, Jordan, Afghanistan, Sierra Leone, Guinea, Zimbabwe, East Timor, Sudan, Sri Lanka, Georgia, India, Rwanda and Tanzania. Nan is the recipient of the 2009 World Association for Disaster and Emergency Medicine Award for Global Leadership in Emergency Public Health.

Keynote Panel

JOHN MITCHELL

Director, ALNAP

John has been Director of ALNAP since 2002. In 2005, he oversaw the setting up of the Tsunami Evaluation Coalition and he is currently leading work on the State of the Humanitarian System Report, a system-wide commentary on the performance of the humanitarian system.

John has a background in anthropology and nutrition and began his career with the UK Department for International Development and the UN World Food Programme in Ethiopia 1984-86, where he worked as a field monitor. He went on to direct a cooperative specialising in participatory evaluations and later took up the position of Senior Humanitarian Advisor at the British Red Cross, which included supporting the International Federation of the Red Cross in their work on disaster preparedness.

He has been involved in many humanitarian initiatives including the development of therapeutic foods for Oxfam and the design of food security monitoring systems for ActionAid. He also led a coalition of agencies in establishing the Humanitarian Ombudsman Project in 1998, and is a longstanding member of the Humanitarian Policy Advisory Group.





PANOS MOUMTZIS

Senior Director, Transformative Agenda Implementation Team

Panos Moumtzis has been working in humanitarian emergency operations in Africa and in the Middle East for the past 25 years. He currently leads the (IASC) inter-agency UN/NGO humanitarian reform effort, supporting field operations with a particular focus on leadership, coordination, programme cycle and accountability. Prior to this he worked as the UNHCR regional refugee coordinator for the Syria crisis. He also worked as Humanitarian Coordinator in Libya and with UNHCR in Rwanda, Cote d'Ivoire, Egypt, Iraq and Kenya. He also worked with UNRWA in Syria and the Gaza Strip. He is fluent in Arabic, English, French and Greek.



ULRIKE VON PILAR

Head of Humanitarian Issues, Médecins Sans Frontières Germany

Ulrike is currently responsible, among others, for political and academic contacts and networking at MSF Germany. She is a mathematician by training with a doctorate in biomathematics from the University of Tübingen (Germany). For many years she has worked as a lecturer for mathematics at universities in Germany, Belgium and Hongkong. Ulrike joined the UNHCR in Hong Kong in 1988 as education coordinator for the boat people camps. In 1991 she started work with Médecins Sans Frontières (MSF) in Brussels, cofounded the German section (Ärzte ohne Grenzen) of MSF in 1993 and became MSF's founding president in Germany.

From 1997 to 2005 she served as executive director of MSF in Germany. After coordinating the La Mancha reflection process on the challenges for MSF globally she served for two years as Head of Mission in Malawi in an HIV/AIDS project.

She then worked for some time as an independent consultant for the policy and practice of humanitarian action, mostly for MSF. For the past years she has been the principal advisor for the Berlin Humanitarian Congress. From June 2009 until April 2012 she has served on the board of MSF UK and of MSF in East Africa.

Ulrike is a lecturer in the NOHA master course on humanitarian action in Bochum. She has published a number of articles on humanitarian issues and in 2011 a book on '40 years of MSF'.

Sessions Overview

Day 1 | Tuesday 3 March

Session 1 | 14:40 – 15:10

SESSION 1.1:

THE **IASC COORDINATION SYSTEM:**
HUMANITARIAN COUNTRY TEAMS ICCMS
AND CLUSTERS

Chair: Paul Knox-Clarke

Organiser: ALNAP

Panel: Cyril Ferrand (FAO)
Lisa Monaghan (NRC)
Panos Moutzis (UN)
Julia Steets (GPPi)

Room: Weltsaal

SESSION 1.2:

COLLABORATION & COORDINATION
BETWEEN HUMANITARIANS AND THE
PRIVATE SECTOR

Chair: Steve Zyck

Organiser: Humanitarian Policy Group
(HPG)

Panel: Gilles Carbonnier (Graduate
Institute Geneva)
Kilian Kleinschmidt (FAO)
Claire Esbenshade
(ArcelorMittal)

Room: Europasaal



SESSION 1.3:

HOW TO EVALUATE PARTNERSHIP AND
COLLABORATIVE APPROACHES

Chair: Francesca Bonino

Organiser: ALNAP

Panel: John Cosgrave (independent)
Josse Gillijns (IFRC)
Anne Claire Luzot (WFP)
Elias Sagmeister (GPPi)

Room: Aussenministersaal

Day 2 | Wednesday 4 March

Session 2 | 9:30 – 11:00

SESSION 2.1:

THE ROLE OF **GOVERNMENTS** IN EMERGENCY COORDINATION

Chair: Charles-Antoine Hofmann

Organiser: World Humanitarian Summit

Panel: Gary Domingo (Philippines DFA)
Hansjoerg Strohmeyer (UN)
Bertrand Taithe (HCRI)
Christine Tokar (BRC)
Emmanuel Tommy (Sierra Leone Red Cross)

Room: Weltsaal

SESSION 2.2:

NORTH/SOUTH NGO **PARTNERSHIPS**

Chair: Jacopo Villani

Organiser: Christian Aid

Panel: Shwoq Alamoudi (Jordan River Foundation)
Edwin A Gariguez (Caritas)
Eman Ismail (CARE Jordan)
Yoseph Negassa (Action for Development)

Room: Europasaal

Session 3 | 11:30 – 13:00

SESSION 3.1:

COMMON FUNDING MECHANISMS AT COUNTRY LEVEL

Chair: Anke Reiffenstuel

Organiser: German Federal Foreign Office

Panel: Sandra Aviles (UN)
Rudolph Muller (UN)
Caroline Peguet (UNICEF)

Room: Weltsaal

SESSION 3.2:

JOINT **ADVOCACY** AT COUNTRY LEVEL

Chair: Vivien Walden

Organiser: Oxfam GB

Panel: Sikander Brohi (PDI)
Shaheen Chughtai (Oxfam GB)
Ritva Lahti (IFRC)
Hamed Qawasmeh (OHCHR)

Room: Europasaal

SESSION 2.3:

NGO NETWORKS & COALITIONS AT NATIONAL LEVEL

Chair: Manu Gupta

Organiser: Seeds India/ADRRN

Panel: Nyamiye Hermenegilde (Human Health Aid Burundi)
Khin Maung Win (Community Development Association)
Nurhaida Rahim (Partnerships Initiative)

Room: Aussenministersaal

SESSION 3.3:

WORKING TOGETHER AROUND MARKET- & CASH-BASED RESPONSES

Chair: H elene Juillard

Organiser: Solidarit es International

Panel: Wendy Brightman (Cash in Emergencies Initiative)
Carla Lacerda (UNHCR)
Lily Frey (Mercy Corps)
Gregory Matthews (IRC)

Room: Aussenministersaal

Sessions abstracts & panel bios

Session 1 | Tuesday 3 March | 14:40 – 15:10

SESSION 1.1

THE IASC COORDINATION SYSTEM: HUMANITARIAN COUNTRY TEAMS ICCMS AND CLUSTERS

This session looks at the role of the Inter-Agency Standing Committee (IASC) coordination structure – the Humanitarian Coordination Teams, Inter-cluster coordination, and Clusters – and asks how successful the system has been over the last decade. An expert panel consider what makes coordination work, what stands in the way, and what the future holds for these structures of coordination.

PAUL KNOX-CLARKE (Chair)

Head of Research and Communications, ALNAP

Paul Knox Clarke joined ALNAP at the beginning of 2011. He supports all of the ALNAP research and communication work, and is particularly engaged with issues of accountability, humanitarian effectiveness, urban response and leadership.

Before joining ALNAP, Paul was the director of a consulting company specialising in organisational effectiveness in international organisations. Paul has also worked for WFP, where he established the UN's food security monitoring unit for Afghanistan before working on issues of policy (and particularly policy related to accountability and participation) and organisational effectiveness at WFP's HQ. He has a background in anthropology and began his career with Save the Children UK, where he worked on food security issues in several programmes.



CYRIL FERRAND

Global Food Security Coordinator, FAO

Cyril Ferrand was appointed as Global Food Security Cluster Coordinator in June 2014. His humanitarian experience started in 1994 in France working with economic refugees and asylum seekers and continued overseas in 1996 at *Action Contre la Faim* (ACF) as a food security expert until 1999 (Burundi, Russian Federation – North Caucasus, Cambodia). He worked for the FAO between 1999 and 2014, during which period he covered major humanitarian crisis, including Kosovo, Afghanistan, South Sudan, Somalia, the West Bank and Gaza Strip.

Cyril Ferrand holds advanced University degrees in Agronomy, Sustainable Agriculture and Rural development from the School of Oriental and African Studies (SOAS). His life is enriched by his wife, Alina, and his daughter Nadia.





LISA MONAGHAN

Protection and Advocacy Advisor, Norwegian Refugee Council South Sudan (NRC)

Lisa has been the NGO co-coordinator of the South Sudan Protection Cluster for two years. She works with the Norwegian Refugee Council, supporting independent NGO input and analysis into the humanitarian response. Working in a humanitarian operation that has shifted from 'recovery' to crisis in 2014, the Protection Cluster in South Sudan has been central to the key debates in the crisis in 2014. Lisa has seven years of field experience in South Sudan, State of Palestine and Uganda.



PANOS MOUMTZIS

Senior Director, Transformative Agenda Implementation Team

Panos Moutziz has been working in humanitarian emergency operations in Africa and in the Middle East for the past 25 years. He currently leads the (IASC) inter-agency UN/NGO humanitarian reform effort, supporting field operations with a particular focus on leadership, coordination, program cycle and accountability. Prior to that he worked as the UNHCR regional refugee coordinator for the Syria crisis. He also worked as Humanitarian Coordinator in Libya and with UNHCR in Rwanda, Cote d'Ivoire, Egypt, Iraq and Kenya. He also worked with UNRWA in Syria and the Gaza Strip. He is fluent in Arabic, English, French and Greek.



JULIA STEETS

Director, Global Public Policy Institute (GPPi)

Julia's areas of expertise include humanitarian assistance, development cooperation, public-private partnerships and monitoring and evaluation. She currently represents GPPi in the INSPIRE Consortium providing policy advice to DG ECHO and serves as a member of the board of the International Humanitarian Studies Association (IHSA) and the editorial board of Routledge's humanitarian studies series. As regards to formal humanitarian coordination systems, Julia has led an evaluation of the global cluster system, an evaluation of the global food security cluster and a study on cluster financing.

SESSION 1.2

COLLABORATION & COORDINATION BETWEEN HUMANITARIANS AND THE PRIVATE SECTOR

The private sector has been an increasingly important stakeholder in the humanitarian system, and its role is recognised not only at global forums but also within crisis-affected countries themselves. Once conceived primarily as prospective donors or providers of in-kind materials, businesses are now understood as having a far broader salience. This panel will take up the issue of private sector engagement in humanitarian action and address issues such as: coordination and collaboration between businesses and aid agencies, the role of national enterprises, including SMEs, alongside large multinationals and potential or perceived trade-offs between the fundamental humanitarian principles and collaboration with the private sector. While addressing risks and trade-offs, the panel will primarily focus on what can be done at the country and field levels to more effectively leverage the capacities of businesses and the wider private sector in order to better serve and protect affected communities.

STEVE ZYCK (Chair)

Research Fellow, Humanitarian Policy Group - ODI

Steven A. Zyck leads HPG's work on the role of the private sector in humanitarian action in addition to conducting research on market-based approaches to emergency response. Before joining HPG, Steven was a Fellow with the University of York's Post-war Reconstruction and Development Unit and the Lead Analyst with the NATO Fusion Centre and Crisis Identification Group. He has also worked in numerous full-time or consulting roles with OCHA, IOM, UNICEF, the World Bank, ACTED, DFID and the UK Stabilisation Unit, among others. His recent publications include *Humanitarian crises, emergency preparedness and response: the role of business and the private sector* (July 2014, with Randolph Kent) and *Markets in crises and transitions in Pakistan* (March 2015).





GILLES CARBONNIER

Director of Studies, Graduate Institute of International and Development Studies

Apart from the above title, Gilles is also professor of development economics at the same institute. He is President of the Centre for Education and Research in Humanitarian Action (CERAH), and Vice-President of the European Association of Development Research and Training Institutes. Author of *Humanitarian Economics* (forthcoming, 2015), Giles' teaching and research focus on the political-economy dynamics and economics of war, disaster and humanitarian action, as well as on the energy-development nexus and the governance of extractive resources. He was a board member of Doctors without Borders (MSF-Switzerland) between 2008 and 2012 and before that he was the economic adviser and head of private sector relations of the ICRC.



CLAIRE ESBENSHADE

Corporate Responsibility Specialist, ArcelorMittal

Claire's primary responsibilities at ArcelorMittal are with the group's environmental sustainability and stakeholder engagement work, as well as CR lead for the company's Mining business and Investor Relations team. She has coordinated the Secretariat for the Ebola Private Sector Mobilisation Group since its inception in August 2014. Prior to joining ArcelorMittal, Claire spent 6 years in West and Central Africa coordinating social and environmental impact assessments for large scale mining projects. Claire holds a masters degree in Natural Resource Management from the University of Queensland where her research focussed on public private partnerships for biodiversity conservation in the Republic of Congo.



KILIAN KLEINSCHMIDT

Global Food Security Coordinator, FAO

Kilian Kleinschmidt is a humanitarian expert with over 25 years experience in a wide range of countries, emergencies and refugee camps as a United Nations official and aid worker. He is the founder and President of the Startup Innovation and Planning Agency (IPA). Kilian is part of a number of arts projects and Director of a music festival to be held in Jordan in late 2015. He recently managed the refugee camp of Za'atari in Northern Jordan on behalf of UNHCR from 2013-2014. Previous roles included Deputy Humanitarian Coordinator for Somalia, Deputy Special Envoy for Assistance to Pakistan, Acting Director for Communities and Minorities in the UN administration in Kosovo, and Executive Secretary for the Migration and Refugee Initiative (MARRI) in the Stability Pact for South Eastern Europe. He worked extensively in Africa, South Eastern Europe, Pakistan and Sri Lanka. Kilian is married with six children.

SESSION 1.3

HOW TO EVALUATE PARTNERSHIP AND COLLABORATIVE APPROACHES

This panel explores issues and challenges confronting evaluators looking at field-level partnerships and collaborations. What have we learned? What can be improved when evaluating field-level collaborations?

The panellists will reflect on the unique features of collaborations and partnerships that matter for evaluation; what can be done to improve the quality of evaluation processes; and analysis of partnership performance and results. The speakers will delve into issues such as choosing appropriate evaluation approaches, criteria and indicators, and reflect on good and emerging evaluation practice examples in this area.

FRANCESCA BONINO (Chair)

Research Fellow, ALNAP

Francesca Bonino covers evaluation, learning and accountability research at ALNAP. She is currently heading up an initiative looking at strengthening humanitarian evaluation capacities. She is also involved in coordinating a Network-wide pilot and feedback process on the first ALNAP guide on Evaluating Humanitarian Action. Before joining ALNAP she worked for the UN Office for the Coordination of Humanitarian Affairs (UNOCHA) on issues related to evaluation, and humanitarian leadership. She specialised in evaluation of humanitarian action and holds a Ph.D. for the research conducted on this subject.



JOHN COSGRAVE

Independent consultant

John Cosgrave is an independent evaluator with more than 30 years of experience of humanitarian action and development in over 60 countries. Much of John's work has been in fragile states either undergoing or recovering from conflict. John has undertaken 67 evaluations and reviews since 1997, mostly in the capacity of team leader. John was the evaluation advisor and coordinator for the Tsunami Evaluation Coalition and wrote the Expanded Summary for the evaluation. He wrote the *ALNAP guide to real-time evaluation* and co-authored the ALNAP guide to the *Evaluation of Humanitarian Action*.





JOSSE GILLIJNS

Head of Planning and Evaluation, IFRC

Josse is Head of Planning and Evaluation at the International Federation of Red Cross and Red Crescent Societies based in Geneva. His humanitarian career started in Africa during Operation Lifeline Sudan when it was still fashionable for Bob Geldof to sing about people in Africa who did not know about Christmas. Today he spends his time convincing others of the benefits of logical thinking and setting clear results. He is not always able to measure his success in that field, but continues to apply his common sense and critical mind in all his work.



ANNE CLAIRE LUZOT

Senior Evaluation Officer, UN World Food Programme (WFP)

Anne-Claire Luzot is senior evaluation officer in the UN World Food Programme. Presently responsible for the organisation decentralised evaluation function, she is also particularly engaged with issues of evaluation capacity development and methodologies especially for the evaluation of humanitarian action. She has also been Chief, Monitoring and Evaluation in the UNICEF Regional Office for Central and Eastern Europe and the Commonwealth of Independent States (CEE/CIS). Throughout her career she has conducted and managed numerous strategic evaluations both in the development and humanitarian sector. Anne-Claire is a Belgian socio-economist specialised in rural development issues (MA, Sussex University, 1990).



ELIAS SAGMEISTER

Project Manager, Global Public Policy Institute (GPPi)

Elias' work focuses on monitoring and evaluation of humanitarian action and development cooperation. He is currently managing the three-year research project "Secure Access in Volatile Environments (SAVE)." Before that, he completed an evaluation of partnerships between the ICRC and National Red Cross/Red Crescent Societies. He was also a team member on an Evaluation and Review of Humanitarian Access Strategies, commissioned by the European Commission (DG ECHO). Elias holds a PhD from the Humboldt University.

SESSION 2.1

THE ROLE OF GOVERNMENTS IN EMERGENCY COORDINATION

The primary role of governments in humanitarian responses is recognised in most policy and normative documents (UN GA Res 46/182, the NGO/Red Cross Code of Conduct, the Sphere Humanitarian Charter, GHD Principles) yet a “state-avoiding” attitude prevails in the practice of many international humanitarian actors. Often, international relief operations ignore, and sometimes undermine rather than support national and local efforts. This panel will discuss what are the necessary changes for more context-specific international humanitarian responses, what is needed for a diverse group of actors to work more effectively together, and how the primary responsibility of governments in meeting the humanitarian needs of affected people can be reinforced.

CHARLES-ANTOINE HOFMANN (Chair)

Senior Thematic Advisor, World Humanitarian Summit

Charles-Antoine has been seconded from the IFRC to the World Humanitarian Summit Secretariat. Until the end of 2014, he was the Executive Coordinator of the Disaster Response Dialogue. He was between 2009 and 2012 the Executive Secretary of SCHR, an alliance of nine of the world’s leading humanitarian organisations. He has worked over the last 20 years in the humanitarian sector, most recently with the British Red Cross, as Humanitarian Policy Adviser and also with Oxfam GB, the Humanitarian Policy Group at ODI, the World Health Organisation and Médecins Sans Frontières, where his last assignment was Head of Mission for South Sudan. He has field experiences in Tanzania, Rwanda, Niger, China, and conducted and managed a number of evaluations in Asia, Africa and Latin America. He holds a M.A. in International Relations from the University of Kent, and a B.A. in Political Sciences from the University of Lausanne.



JESUS “GARY” DOMINGO

UNIO Assistant Secretary, Philippine Department of Foreign Affairs (DFA)

Gary is a career diplomat and humanitarian from The Philippines, who is also the Humanitarian and Disaster Risk Reduction and Management (DRRM) Affairs focal point for the DFA. He coordinated the flow of international assistance for Super Typhoon Haiyan. Since joining the DFA in 1990, He has served in the Philippine Missions to the United Nations in New York and Geneva, and in the Philippine Embassy in Riyadh, KSA. He currently serves as a member of the Advisory Groups for the UN OCHA Central Emergency Response Fund (CERF) and the UN ISDR Private Sector work (PSAG), and of the World Humanitarian Summit (WHS) Thematic Team on Humanitarian Effectiveness. Gary is a graduate of the Georgetown University School of Foreign Service.





HANSJOERG STROHMEYER

Director, UN OCHA Policy Bureau

Hansjoerg joined OCHA in December 1998. He has been the Director of OCHA's Policy Branch since 2007. In this capacity, he also served as Secretary of the Secretary-General's High-Level Task Force on the Global Food Crisis in 2008. Hansjoerg served a 12-month assignment as Chief of Staff and subsequent Special Adviser on Security Sector Reform in Libya. From 2002 to 2006 he was Chief of Staff to the Emergency Response Coordinator/ Under-Secretary-General of OCHA and oversaw the Inter-Agency Standing Committee/UN Executive Committee on Humanitarian Affairs secretariat until 2005. Until 1998 he worked on the war crimes and Rule of Law reform portfolio within the Office of the High Representative in Sarajevo/Bosnia.



BERTRAND TAITHE

Director, Humanitarian and Conflict Response Institute, University of Manchester

Bertrand is the director and founder of the above institute which studies emergency responses from a multidisciplinary approach bringing together anthropology, development studies, history, politics, peace studies and international relations and medicine. Bertrand works on the history of humanitarian aid since the 1860s but with a particular focus on medical emergency humanitarian work, including for the most recent period. He has collaborated on contemporary studies on the intervention in Haiti and has experience of national and international research questions having served on national scientific committees in the UK and France and as referee for US, Canadian and Irish scientific foundations and research councils.



CHRISTINE TOKAR

Programme Adviser for West and Central Africa, British Red Cross

Christine has worked with the Red Cross for the last 23 years in the international field, in refugee, war and post war operations, and development contexts in East and West Africa. She has developed programmes together with counterparts to help communities address the many health and disaster challenges in their contexts and to help their organisations to become sustainable. Until recently she was the Programme Manager for West and Central Africa for the British Red Cross, working closely with partners, Sierra Leone and Liberia Red Cross in the Ebola crisis.



EMMANUEL TOMMY

Secretary General, Sierra Leone Red Cross

Emmanuel has been working with the Sierra Leone Red Cross for 22 years. He has managed and led relief, medical and shelter operations in camps for the internally-displaced during the Sierra Leone war. He created an innovative peace-building and development programme that was piloted and then launched through three districts, and oversaw rehabilitation programmes for war-affected children, and amputees. Emmanuel is a key player in development programming and disaster operations including the Ebola crisis.

SESSION 2.2

NORTH/SOUTH NGO PARTNERSHIPS

This panel will discuss how the partnership model operated during the latest humanitarian crisis in Jordan, Ethiopia and Philippines. The panel will focus specifically on the key elements of a successful partnership, the challenges encountered and how these have been overcome.

In light of these case studies, the panel will also try to identify whether and how power relations between INGOs and NNGOs have influenced the partnership and to what extent North/South NGO partnership has improved the effectiveness, connectedness and accountability of humanitarian action.

JACOPO VILLANI (Chair)

Senior Adviser on Humanitarian Policy and Advocacy, Christian Aid

Jacopo has ten years' field experience on Development and Humanitarian projects, in the areas of advocacy, management, coordination and evaluation, in Ethiopia, Uganda, Honduras and Colombia. He has worked for International NGOs, including Médecins Sans Frontières (MSF), where he has acted as Head of Mission and Field Coordinator in the sectors of Emergency Nutrition, Internally Displaced People (IDPs), Mental Health and Access to Primary Health Care. He also obtained an MSc in Development Studies at the School of Oriental and African Studies (SOAS), University of London, in 2008.



SHWOQ ALAMOUDI

Project Manager of Child Friendly Spaces, Jordan River Foundation





FATHER EDWIN A GARIGUEZ
Executive Secretary, Caritas Philippines

Edwin A. Gariguez is a Catholic priest, currently the Executive Secretary of Caritas Philippines - National Secretariat for Social Action (NASSA), which serves as the development, advocacy and humanitarian arm of the Catholic Bishops' Conference of the Philippines (CBCP). Being the national Caritas, NASSA is in charge of coordinating the Haiyan emergency response of the Caritas network in the Philippines, as well as in managing the rehabilitation programme within the Church network in nine affected provinces.



EMAN ISMAIL
Programme Director, CARE Jordan's Urban Emergency Response Programme

Eman has a vast knowledge of Emergency and Development Management with over 11 years of experience in designing, implementing, and leading multi-sectoral protection programmes funded by major international donors (BPRM, ECHO, UNHCR, AUSAID, DFATD, DFID, DIBP, ADA, NIN, and DEC). She has an extensive experience in managing projects related to emergency and refugee response, community mobilisation, NGO capacity building, conflict resolution, education, and sustainable development.



YOSEPH NEGASSA
Executive Director, Action for Development

Yoseph heads a national NGO engaged in rural/drylands development with a focus on the enhancement of food security and sustainable livelihoods. With a background in development studies, his career has developed primarily in the local civil society sector where he has been working in different capacities with a variety of national organisations and networks. Yoseph has also worked with the FAO as National Project Coordinator. Partnering with communities, government sector offices, funding partners and donors has always been an important aspect of his work.

SESSION 2.3

NGO NETWORKS AND COALITIONS AT NATIONAL LEVEL

Networks and coalitions play a very important role in involving communities yet their contribution is not captured in the overall humanitarian architecture. The main focus of this panel discussion is to identify various issues related to successes of NGO networks and coalitions at national level and key challenges in terms of achieving outcomes for emergency coordination after various kinds of emergencies at national level.

We will discuss how national networks add value in terms of communicating with affected populations and ensuring accountability through working with governments and other stakeholders. There will be sharing of some of the best practices adopted by various national networks based on the situations of emergency and different strategies adopted by panellists in their respective countries.

MANU GUPTA (Chair) Director, SEEDS

Manu is a humanitarian worker, co-founder and executive director of SEEDS, a non-profit organisation working in risk reduction and post-disaster response and recovery in Asia. In his 20 years of experience, he has led response programmes following major emergencies in the region e.g the Gujarat earthquake of 2001, the Indian Ocean Tsunami of 2004. He has worked on a range of humanitarian crisis situations including slow onset disasters, major catastrophic events, climate change impacts to technological hazards. Manu is passionate about enabling communities to actively participate and lead efforts in strengthening their own resilience.





NYAMIYE HERMENEGILDE

Human Health Aid Burundi

Nyamiye is an anthropologist with experience working with affected communities in hazardous zones. He is part of a team that investigates on crimes under international Law and has worked in the field in collaboration with ICRC, Africa Society for Forensic Medicine, IICI and EAAF. Nyamiye has participated in M&E for humanitarian organisations operating in Burundi, DRC, Rwanda and Southern Sudan. Nyamiye has led a range of emergency programmes on WASH and has also founded two humanitarian organisations: Human Health Aid –Burundi and the Working for Forensic and Stabilization Group (WFSG) operating in Burundi and overseas.



DR KHIN MAUNG WIN

President, Community Development Association (CDA)

Khin has almost 40 years of humanitarian services experiences. He has worked as United Nations Volunteer in Bhutan, Afghanistan and Thailand for eight years and FAO Consultant for one year in Afghanistan. Founder President of Community Development Association (CDA) since 1998 to present. He's been elected as CSOs representative to undertake leading roles in various networks, mainly on Disaster Risk Reduction sector, as Steering Committee Member and Lead of Local NGOs Strengthening Technical Task Force of DRR Working Group and lead of Myanmar Consortium for DRR (MCDRR). In 2008, Khin worked as WASH Cluster Coordinator UNICEF coordinated government involvements and collaboration with UN and INGOs to respond to the Nargis Cyclone. He also participated in developing Myanmar NGOs Contingency Plan and responding to hazards like Giri Cyclone, Earthquakes and Floods in country.



NURHAIDA RAHIM

Coordinator, Partnership Initiative

Nurhaida currently serves as the Coordinator for the Partnership Initiative (PI). The PI was formally established in mid-2014 and hosted by Relief International based in Gaziantep, Turkey. The PI leads on issues of capacity development for Syrian NGOs working to provide humanitarian assistance inside Syria. Prior to this, Nurhaida was based in Sudan since 2010 with UNDP working on peace-building and early recovery projects. Her previous experiences also include working with the World Bank and Concern Worldwide. Nurhaida's other professional specialities include: partnerships, donor relations, communications and reporting. She holds a Master of Public Policy from Australian National University.

SESSION 3.1

COMMON FUNDING MECHANISMS AT COUNTRY LEVEL

The panel discussion aims to discuss the funding architecture at country level, which constitutes the framework for the diverse humanitarian actors that are working together in the field. The growing amount and complexity of humanitarian crisis situations, as well as an increasing number and diversity of actors in the system underlines the need for coordination and funding mechanisms that are fit for purpose.

The current humanitarian crisis map shows more and more protracted crisis situations. But humanitarian contexts are highly diverse. In some situations – such as in the aftermath of sudden onset crisis – the speed of delivery is key. In protracted crisis situations, longer term approaches to finance are requested. The international debate among humanitarian actors on how to deal with these challenges is also connected to the funding architecture of the humanitarian system.

ANKE REIFFENSTUEL (Chair)

**Head of Task Force for Humanitarian Aid,
German Federal Foreign Office**

Anke has worked in the diplomatic service since 1993, her postings including London, Delhi and Cairo. Before switching within the Federal Foreign Office to the Directorate-General for United Nations and Global Issues, she was part of the Political Directorate-General. In part, her work as Deputy Head of Division focuses on matters of strategic realignments and concepts of German humanitarian assistance, including issues of quality and efficiency.





SANDRA AVILES
Senior Advisor at Humanitarian Affairs and Programme Development, FAO

With more than 20 years of work experience in international development and humanitarian assistance, Sandra is a specialist in donor aid policy development and financing mechanisms. Prior to joining FAO, she held assignments with ILO, IFAD and the World Bank and has country experience in Western and Southern Africa and parts of Asia and the Pacific (Malaysia, Myanmar, Papua New Guinea). Sandra has led interagency and donor work on preparedness financing and risk management, in close collaboration with ODI. More recently, she has been co-leading work on the Future of Humanitarian Financing under the IASC which proposes solutions to the current challenges in financing response to humanitarian needs. Sandra has pursued graduate studies at Columbia University and the Graduate Institute of Development Studies.



RUDOLPH MÜLLER
Deputy Director and Chief - Emergency Services, UNOCHA Geneva

A graduate from the Austrian Military Academy, Rudolph served in the Austrian Army and as verification expert in the United Nations Special Commission for Iraq (for the verification of Chemical Weapons) before joining DHA in 1993, followed by OCHA. He has worked as a Desk Officer and disaster expert on major emergencies such as the earthquake in Bam, Iran and the Indian Ocean Earthquake/Tsunami. From 2005 to 2006 he was Head of OCHA's office in Southern Sudan, after the signing of the Comprehensive Peace Agreement. For nearly two years (2006 to 2008), he was Chief of the Central Emergency Response Fund (CERF) Secretariat before he was appointed Deputy Director of the Coordination and Response Division (CRD) of OCHA in New York. Most recently, Rudolf Müller was deployed to Turkey and Jordan to set up the UN Monitoring Mechanism for UN cross border assistance into Syria, as per UN Security Council Resolution 2165.



CAROLINE PEGUET
Rapid Response Mechanism Coordinator, UNOCHA UNICEF

SESSION 3.2

JOINT **ADVOCACY** AT COUNTRY LEVEL

The panel on joint advocacy efforts at country level will look at the diversity of approaches presented in four different contexts, and explore the commonalities in challenges, key issues, strategies and actions implemented by the range of stakeholders involved. With examples from countries as diverse as Palestine, Pakistan, Nepal and others, the panel will briefly present their cases with a particular accent on the collaborative and coordinated nature of the advocacy work. Addressing a variety of angles, from planning, decision making, affected community involvement and its role, this panel will promote an active debate and exchange among panellist and participants about the key challenges and successes of joint advocacy at country level.

VIVIEN WALDEN (Chair)

Global Humanitarian MEL Adviser, Oxfam GB

Vivien has been involved in developing a methodology for measuring change in the lives of affected communities after a disaster response, funded by DFID and in partnership with the University of East Anglia. She has also designed a global indicator for Oxfam to systematically measure the quality of humanitarian responses, including participation of the affected population and feedback mechanisms. Vivien has previously worked in development programmes across the world, including Ethiopia, Tanzania, Malawi, Thailand, Zimbabwe, South Africa and East Timor. She has worked with all the major humanitarian emergencies for the past ten years, including the East Asia Tsunami in 2004, the Pakistan Floods, the Haiti Earthquake in 2010 and most recently the Syria and Philippines responses. Vivien holds a PhD from the University of Manchester in evaluation of behaviour change, with HIV in Zimbabwe as the area of research.



SIKANDER BROHI

Executive Director, Participatory Development Initiatives (PDI)

Sikander started his career as a journalist, mainly reporting on development issues for six years. After his career shift to the development sector, he has been actively working as advocacy activist as well as development researcher. He has successfully launched campaigns on the corporate responsibilities of multinational oil and gas firms, land rights, water rights, policy and institutional flaws in disaster risk management in Pakistan, as well as on flawed relief and early recovery mechanisms in post flood scenarios in the country. He is the author of four books and more than three dozen research papers on different development related topics.





SHAHEEN CHUGTAI

Deputy Head of Humanitarian Policy and Campaigns, Oxfam GB

Shaheen provides humanitarian advocacy/policy support to colleagues globally and conducts advocacy in the UK. He has particular experience of working on conflicts and disasters in the Middle East and Asia, including Afghanistan, Pakistan, Bangladesh, Sri Lanka, Nepal, the Philippines, the Occupied Palestinian Territories, Lebanon, and the Syria conflict. He has also worked for Save the Children while based in Beirut. Previously, he was a journalist for nine years mainly in the Middle East and was part of the team that launched Aljazeera's English website in 2003.



RITVA LAHTI

Country representative - Nepal, IFRC

Ritva entered the world of the Red Cross/Red Crescent Movement in 1997 by joining Finnish Red Cross headquarters team at the International Aid department and has since then worked with the Finnish Red Cross and IFRC overseas in finance and management positions in Viet Nam, Kosovo, Peru, Thailand, Panama (covering nine countries in Latin America and the Caribbean) and Nepal. Ritva has a Masters in International Economics from Helsinki School of Business Administration. She is fluent in Finnish, English, Spanish and Swedish, and has studied altogether 11 foreign languages.



HAMED QAWASMEH

Human Rights Officer, Office of the High Commissioner for Human Rights (OHCHR)

Before his current post, Hamed worked with UNOCHA in Palestine between 2005 and 2010. He also manages the Hebron International Resources Network (HIRN), a small voluntary relief organisation. A Palestinian born and raised in Kuwait, Hamed holds an MA in Political Science from Idaho State University and International MBA from Bar Ilan University in Tel Aviv, Israel. He is married with 5 children.

SESSION 3.3

WORKING TOGETHER AROUND MARKET- AND CASH-BASED RESPONSES

In the last decade, the increasing uptake of Cash Transfers to deliver humanitarian responses has led to a general acceptance of their potential added values to respond to a wide variety of needs (from food security to shelter, etc.). As a humanitarian tool, Cash Transfers have a great potential to change the way humanitarian aid is delivered to respond to the multiple and diverse needs of crisis affected women and men. Cash Transfers however also challenge the way humanitarian actors work together in the field.

The session will look at the country-level (Jordan and Lebanon) challenges faced by traditional humanitarian actors in terms of coordination when designing and implementing market based programming or when using Cash Transfers to deliver their response. It will also look at the opportunities Cash Transfers and market-based programming present to work better together to improve humanitarian response effectiveness and ultimately quality.

HÉLENE JUILLARD (Chair)

Independent consultant

Hélène is an independent consultant working on humanitarian policy and practice, focusing on programming advice. She has eight years experience managing humanitarian programmes and conducting research, including operational research, assessments, technical assistance, literature reviews, monitoring and evaluation for NGOs and UN agencies. She has particular expertise on cash transfer and market based programming and has provided technical support and policy advice to aid agencies in that regard. Helene has worked with clusters at national, regional and global level, recently supporting the Cash and Voucher day of the Global Logistics Cluster.



WENDY BRIGHTMAN

Regional Response CPT Advisor, American Red Cross

Wendy has worked in the field of development and disaster response for over 15 years. For the past six years, her focus has been on Cash Transfer Programming (CTP) in Emergency/Disaster response. She has managed cash programmes in several countries including Haiti, Bangladesh, Bosnia, Jordan, Indonesia, and the Philippines. She continues to support field work through her current role as the Regional Response CTP Advisor for Asia/Pacific, Middle East/North Africa, and Europe for the International Services department of the American Red Cross. Prior to this, she worked in the Domestic Disaster Response Department as the Director for Individual Assistance. Wendy resides in Two Rivers, Alaska, and in her spare time, enjoys training Alaskan huskies for long distance dog sled racing.





CARLA LACERDA

Inter-Agency Senior Cash Adviser, Save the Children/UNHCR

Carla Lacerda is currently based in Lebanon working on matters related to technical cash support, cash coordination and strategic cash interventions with senior management and government ministries. Previously she worked with the Cash Learning Partnership (CaLP) as the Asia Regional Focal Point for a year in Bangkok supporting countries in the Asia-Pacific region with capacity building, advocacy and coordination of cash transfers programming. She also worked with WFP for seven years in different countries and capacities including as Regional Cash and Vouchers Programme Officer. Carla is a Brazilian and Greek dual national with a BA in Politics and English from the University of York and an MSc in Development Management from the London School of Economics (LSE).



LILY FREY

Electronic Cash Transfer Officer, Mercy Corps

Lily's role includes working with humanitarian agencies and companies to facilitate use of electronic transfers in humanitarian programming and to improve the quality and pricing of related products and services. Previously, she led the Cash Learning Partnership's advocacy efforts to strengthen cash coordination and support preparedness for cash responses at scale. Lily has worked on cash programming in Haiti and Iraq and gained humanitarian experience with USAID and UN offices.



GREGORY MATTHEWS

Senior Advisor for Emergency Livelihoods, International Rescue Committee (IRC)

Greg is a food security and nutrition specialist with over ten years of experience in humanitarian response and coordination. He currently oversees the IRC's cash transfer programming and emergency market analysis efforts, including the promotion and further development of the Emergency Market Mapping and Analysis (EMMA) toolkit. Since joining the IRC in 2012, Greg has primarily focused on starting and supporting emergency programmes in response to the Syria crisis and in the Philippines, and is now focused on strengthening capacity to rapidly deliver cash grants at scale in emergencies. Prior to joining the IRC, Greg worked at the Humanitarian Response Department at Oxfam America and the International Disaster Response and Africa units at the American Red Cross. He holds a M.Sc. in Nutrition from Tufts University, and a B.Sc. in International Politics from Georgetown University.

Agora stalls and stories in 5

AGORA

AGORA +
STORY IN 5

STORY IN 5

ASPIRATIONS & REALITIES - PARTNERSHIP APPROACHES TO EMERGENCY RESPONSE AND REMOTE MANAGEMENT IN SOMALIA AND SYRIA

Organisation: CARE International

LEARNING FROM EACH OTHER – LEARNING FROM THE PAST – LEARNING FOR TOMORROW

Organisations: Momologue and Ebaix

WHAT DOES FOOD SECURITY COORDINATION REPRESENTS AT COUNTRY LEVEL

Organisation: Global Food Security Cluster

SUCCESSES AND CHALLENGES FROM COLLABORATING IN THE FIELD

Organisation: The START Network

THE PARCEL, AN INTER-INGO CONSORTIUM-BASED PROJECT TO INCREASE LOGISTICAL CAPACITY OF LOCAL PARTNERS TO RESPOND TO EMERGENCIES

Organisation: Oxfam Intermon

A JOURNEY THROUGH 100 ISSUES OF 'SOUTH ASIA DISASTERS'

Organisation: All India Disaster Mitigation Institute (AIDMI)

THE SIGMAH PROJECT, AN OPEN SOURCE PROJECT MANAGEMENT SOFTWARE FOR THE AID SECTOR

Organisation: Groupe URD

EXPERIENCES FROM ASAP

Organisation: Alliance of Sphere Advocates in the Philippines (ASAP)

THE DEC'S EVALUATION OF THE MEMBER AGENCIES RESPONSE FOR TYPHOON HAIYAN IN THE PHILIPPINES

Organisation: Disasters Emergency Committee (DEC)

STRENGTH & SPACE FOR LOCAL HUMANITARIAN LEADERSHIP

Organisations: Oxfam Novib and Somali Aid

STATES BEING RESPONSIBLE FOR HUMANITARIAN ASSISTANCE

Organisation: Secretaría de Gestión de Riesgos, Ecuador

ASSESSING EDUCATION NEEDS IN AN ENVIRONMENT PLAGUED WITH A LACK OF DATA DUE TO LOGISTICAL AND SECURITY CONSTRAINTS

Organisation: UNICEF

VANUATU HUMANITARIAN TEAM (VHT) - REDUCING THE IMPACT OF DISASTERS THROUGH BUILDING BETTER HUMANITARIAN COORDINATION

Organisation: Oxfam Australia

STRENGTHENING INTEGRATION ACROSS CLUSTERS AND STRATEGIC DESIGN OF THE RESPONSE

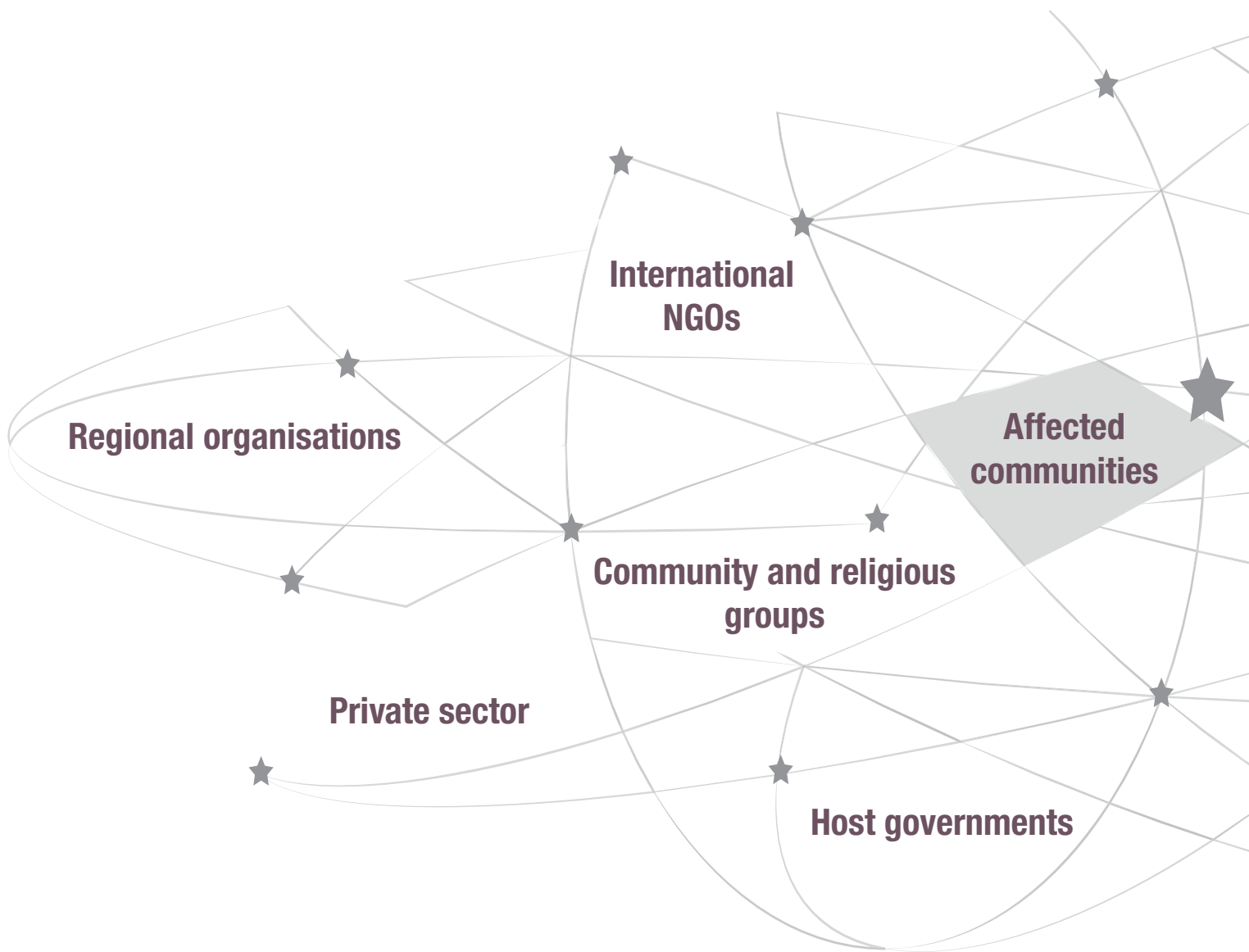
Organisation: Global Education Cluster
Child Protection Working Group

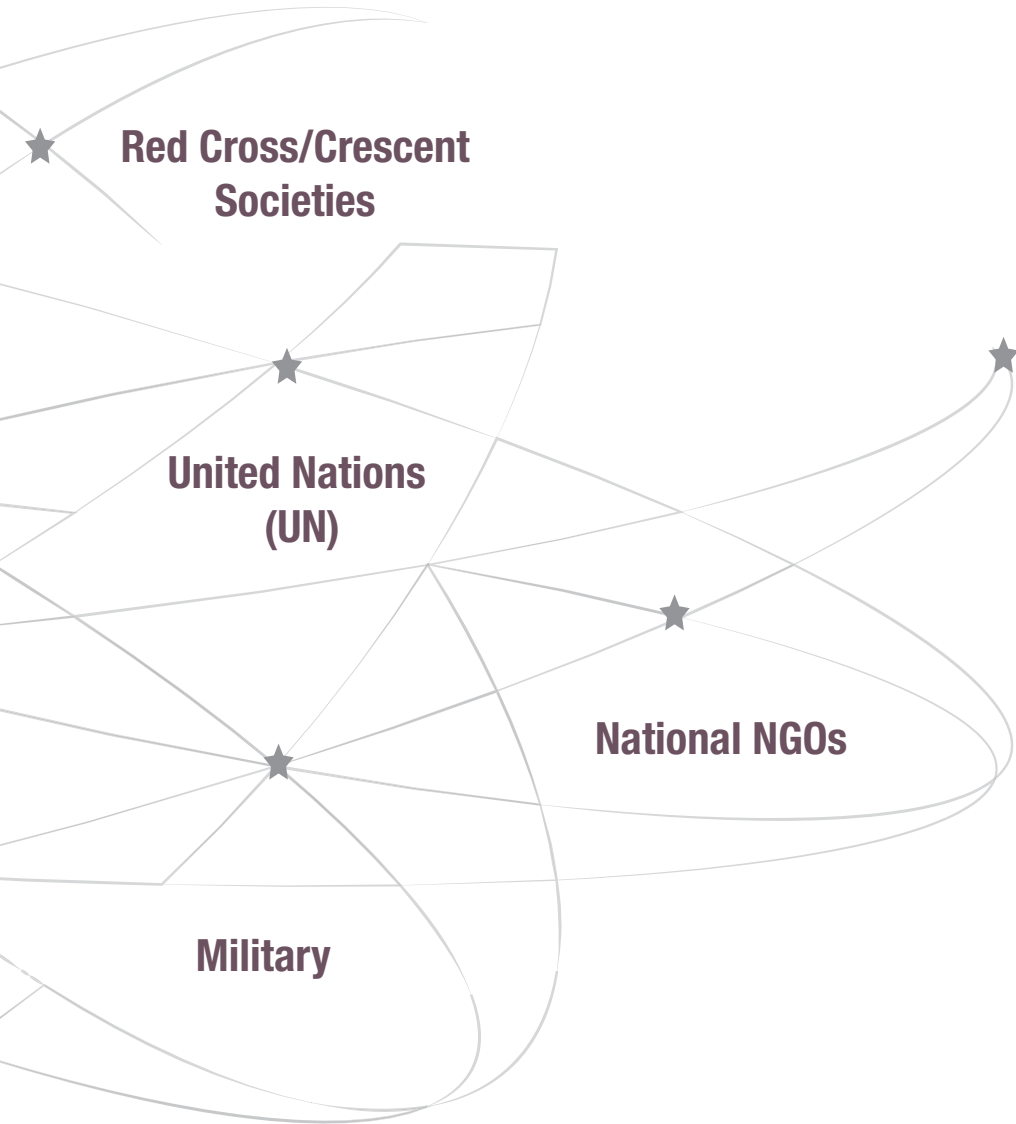
WORKING TOGETHER ACCORDING TO THE CORE HUMANITARIAN STANDARDS

Organisation: HAP

HOW GERMAN NGOS ARE WORKING TOGETHER

Organisation: German Federal Foreign Office
+ various German NGOs





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A = Agora

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ALNAP Secretariat



JOHN MITCHELL
Director



PAUL KNOX CLARKE
Head of Research and
Communications



Yael AZGAD
Communications
Officer



ALICE OBRECHT
Research Fellow



LUZ SAAVEDRA
Research Fellow



FRANZISKA SCHWARZ
Programme Manager



FRANCESCA BONINO
Research Fellow



LEAH CAMPBELL
Researcher



MARIA GILI
Communications
Officer



CHARLOTTE SKINNER
Programme Assistant



ALEXANDRA WARNER
Researcher



ALNAP
Overseas Development Institute
203 Blackfriars Road
London SE1 8NJ
United Kingdom

T + 44 (0)20 7922 0388
F + 44 (0)20 7922 0399
E alnap@alnap.org