



# Making humanitarian response more flexible

Bibliography

 **ALNAP**BACKGROUND PAPER

## Bibliography

The following publications can also be accessed via the Humanitarian Evaluation and Learning Portal (HELP):

<https://www.alnap.org/help-library/adapt-event-paper-biblio>

Aagaard, P. (2012) 'The challenge of adaptive capability in public organizations'. *Public Management Review*, 14(6): 731–746. ([www.alnap.org/help-library/the-challenge-of-adaptive-capability-in-public-organizations](http://www.alnap.org/help-library/the-challenge-of-adaptive-capability-in-public-organizations)).

AAN Associates. (2016) *Evaluation of humanitarian assistance, UNICEF Yemen Country Office*, 2016. New York: UNICEF. ([www.alnap.org/help-library/evaluation-of-humanitarian-assistance-unicef-yemen-country-office-2016](http://www.alnap.org/help-library/evaluation-of-humanitarian-assistance-unicef-yemen-country-office-2016)).

Abdula, N. J. (2017) *Emergency response to meet immediate MHCP and livelihood needs of internal displaced persons (IDPs) and host communities affected by the on-going conflict in Iraq*, 2016. London: Action Against Hunger. ([www.alnap.org/help-library/emergency-response-to-meet-immediate-mhcp-and-livelihood-needs-of-internal-displaced](http://www.alnap.org/help-library/emergency-response-to-meet-immediate-mhcp-and-livelihood-needs-of-internal-displaced)).

Aberra, A., Gessesse, A. and Alemu, D. (2015) *Evaluation of emergency nutrition response for vulnerable families - increased resilience to food security project*. Dublin: Goal. ([www.alnap.org/help-library/ethiopia-food-security-resilience-evaluation](http://www.alnap.org/help-library/ethiopia-food-security-resilience-evaluation)).

Adams, J., Lloyd, A. and Miller, C. (2015) *The Oxfam Ebola response in Liberia and Sierra Leone: An evaluation report for the disasters*. Oxford: Oxfam. ([www.alnap.org/help-library/the-oxfam-ebola-response-in-liberia-and-sierra-leone-an-evaluation-report-for-the](http://www.alnap.org/help-library/the-oxfam-ebola-response-in-liberia-and-sierra-leone-an-evaluation-report-for-the)).

Advisem Services Inc. (2016) *Final evaluation of the British Red Cross' Haiti earthquake 2010 response and recovery programme: achievements, challenges and recommendations*. London: British Red Cross Society. ([www.alnap.org/help-library/british-red-cross-haiti-urban-regeneration-and-reconstruction-programme-final](http://www.alnap.org/help-library/british-red-cross-haiti-urban-regeneration-and-reconstruction-programme-final)).

Allana, A. and Sparkman, T. (2014) 'Navigating complexity: adaptive management and organizational learning in a development project in Northern Uganda'. *Knowledge Management for Development Journal*, 10(3): 101–112. ([www.alnap.org/help-library/navigating-complexity-adaptive-management-and-organizational-learning-in-a-development](http://www.alnap.org/help-library/navigating-complexity-adaptive-management-and-organizational-learning-in-a-development)).

Anderson, M. et al. (2013) *It's time to listen*. *Nursing Management*. London: RCNi. ([www.alnap.org/help-library/it%E2%80%99s-time-to-listen](http://www.alnap.org/help-library/it%E2%80%99s-time-to-listen)).

Andrews, M., Woolcock, M. and Pritchett, L. (2012) *Escaping capability traps through problem-driven iterative adaptation (PDIA)*. Faculty Research Working Paper Series No. Working Paper 229. Cambridge: Harvard Kennedy School. ([www.alnap.org/help-library/escaping-capability-traps-through-problem-driven-iterative-adaptation-pdia](http://www.alnap.org/help-library/escaping-capability-traps-through-problem-driven-iterative-adaptation-pdia)).

Appelbaum, S. H. and Goransson, L. (1997) 'Transformational and adaptive learning within the learning organization: a framework for research and application'. *The Learning Organization*, 4(3): 115–128. Bingley: Emerald Group Publishing. ([www.alnap.org/help-library/transformational-and-adaptive-learning-within-the-learning-organization-a-framework-for](http://www.alnap.org/help-library/transformational-and-adaptive-learning-within-the-learning-organization-a-framework-for)).

Ashmos, D. P., Duchon, D. and McDaniel, R. R. (2000) 'Organizational responses to complexity: the effect on organizational performance'. *Journal of Organizational Change Management*, 13(6): 577–594. ([www.alnap.org/help-library/organizational-responses-to-complexity-the-effect-on-organizational-performance](http://www.alnap.org/help-library/organizational-responses-to-complexity-the-effect-on-organizational-performance)).

Austin, L. and O'Neil, G. (2015) 'The state of surge capacity in the humanitarian sector 2015'. *Transforming Surge Capacity Project*, 1–56. ([www.alnap.org/help-library/the-state-of-surge-capacity-in-the-humanitarian-sector-2015](http://www.alnap.org/help-library/the-state-of-surge-capacity-in-the-humanitarian-sector-2015)).

Austin, L. and O'Neil, G. (2018) *The Future of humanitarian surge*. Johannesburg: ActionAid International. ([www.alnap.org/help-library/the-future-of-humanitarian-surge](http://www.alnap.org/help-library/the-future-of-humanitarian-surge)).

Bailey, S. (2013) *Evaluation of Concern Worldwide's emergency response in Masisi, North Kivu, DRC (2012-2013)*. Dublin: Concern Worldwide. (<https://www.alnap.org/help-library/evaluation-of-concern-worldwide%E2%80%99s-emergencyresponse-in-masisi-north-kivu-drc-2012-2013>).

Baker, J., Dunn, S., Vazquez, L., Kamah, Z. and Horst, N. (2016) *Liberia PRRO 200550: Food assistance for refugees and vulnerable host populations*. Rome: World Food Programme. ([www.alnap.org/help-library/liberia-prro-200550-food-assistance-for-refugees-and-vulnerable-host-populations-an](http://www.alnap.org/help-library/liberia-prro-200550-food-assistance-for-refugees-and-vulnerable-host-populations-an)).

Beamon, B. M. and Balcik, B. (2008) 'Performance measurement in humanitarian relief chains'. *International Journal of Public Sector Management*, 21(1): 4–25. ([www.alnap.org/help-library/performance-measurement-in-humanitarian-relief-chains](http://www.alnap.org/help-library/performance-measurement-in-humanitarian-relief-chains)).

Beck, K., Beedle, M., van Bennekum, A., Cockburn, A., Cunningham, W., Fowler, M., Thomas, D. et al. (2001) *The Agile manifesto*. Corryton: Agile Alliance. ([www.alnap.org/help-library/the-agile-manifesto](http://www.alnap.org/help-library/the-agile-manifesto)).

Bennett, C., Foley, M. and Pantuliano, S. (2016) *Time to let go: A three-point proposal to change the humanitarian system*. London: ODI. ([www.alnap.org/help-library/time-to-let-go-a-three-point-proposal-to-change-the-humanitarian-system](http://www.alnap.org/help-library/time-to-let-go-a-three-point-proposal-to-change-the-humanitarian-system)).

Bhattacharya, S., Hasija, S. and Van Wassenhove, L. N. (2012) *Designing efficient resource procurement and allocation mechanisms in humanitarian logistics*. Rochester: SSRN. ([www.alnap.org/help-library/designing-efficient-resource-procurement-and-allocation-mechanisms-in-humanitarian](http://www.alnap.org/help-library/designing-efficient-resource-procurement-and-allocation-mechanisms-in-humanitarian)).

Bhattacharya, S., Hasija, S. and Van Wassenhove, L. N. (2014) 'Designing efficient infrastructural investment and asset transfer mechanisms in humanitarian supply chains'. *Production and Operations Management*, 23(9): 1511–1521. ([www.alnap.org/help-library/designing-efficient-infrastructural-investment-and-asset-transfer-mechanisms-in](http://www.alnap.org/help-library/designing-efficient-infrastructural-investment-and-asset-transfer-mechanisms-in)).

Blake, E. and Pakula, B. (2016) *Evaluation report: DEC project phase 2 typhoon Haiyan response prepared for Plan UK*. Woking: Plan International. ([www.alnap.org/help-library/evaluation-report-dec-project-phase-2-typhoon-haiyan-response](http://www.alnap.org/help-library/evaluation-report-dec-project-phase-2-typhoon-haiyan-response)).

Blanchet, K., Ramesh, A., Frison, S., Warren, E., Hossain, M., Smith, J., Roberts, B. et al. (2017) 'Evidence on public health interventions in humanitarian crises'. *The Lancet*, 390(10109): 2287–2296. ([www.alnap.org/help-library/evidence-on-public-health-interventions-in-humanitarian-crises](http://www.alnap.org/help-library/evidence-on-public-health-interventions-in-humanitarian-crises)).

Blecken, A. (2010) 'Supply chain process modelling for humanitarian organizations'. *International Journal of Physical Distribution & Logistics Management*, 40(8/9): 675–692. ([www.alnap.org/help-library/supply-chain-process-modelling-for-humanitarian-organizations](http://www.alnap.org/help-library/supply-chain-process-modelling-for-humanitarian-organizations)).

Bonino, F. (2014) *Humanitarian Feedback*. London: ALNAP/ODI. ([www.alnap.org/help-library/humanitarian-feedback-mechanisms-research-evidence-and-guidance](http://www.alnap.org/help-library/humanitarian-feedback-mechanisms-research-evidence-and-guidance)).

Booth, D., Harris, D. and Wild, L. (2016) *From political economy analysis to doing development differently: A learning experience*. London: ODI. ([www.alnap.org/help-library/from-political-economy-analysis-to-doing-development-differently-a-learning-experience](http://www.alnap.org/help-library/from-political-economy-analysis-to-doing-development-differently-a-learning-experience)).

Bousquet, C. (2015) *Evaluation finale indépendante: Réhabilitation nutritionnelle d'urgence et renforcement des moyens d'existence des populations vulnérables dans les Zones de Santé de Kingandu et Mosango, Province du Bandundu, République Démocratique du Congo*. London: Action Against Hunger. ([www.alnap.org/help-library/%C3%A9valuation-ind%C3%A9pendante-finale-du-projet-de-r%C3%A9habilitation-nutritionnelle-d%E2%80%99urgence-et](http://www.alnap.org/help-library/%C3%A9valuation-ind%C3%A9pendante-finale-du-projet-de-r%C3%A9habilitation-nutritionnelle-d%E2%80%99urgence-et)).

Bruce, M., Daly, L. and Towers N. (2004) 'Lean or agile: A solution for supply chain management in the textiles and clothing industry'. *International Journal of Operations & Production Management*, 24, 151–170. ([www.alnap.org/help-library/lean-or-agile-a-solution-for-supply-chain-management-in-the-textiles-and-clothing](http://www.alnap.org/help-library/lean-or-agile-a-solution-for-supply-chain-management-in-the-textiles-and-clothing)).

Bryan, K., and Carter, P. (2016) *Contracts for adaptive programming*. London: ODI. ([www.alnap.org/help-library/contracts-for-adaptive-programming](http://www.alnap.org/help-library/contracts-for-adaptive-programming)).

Cabot Venton, C. and Sida, L. (2017) *The value for money of multi-year humanitarian funding: emerging findings*, (May): 1–44. London: Department for International Development. ([www.alnap.org/help-library/the-value-for-money-of-multi-year-humanitarian-funding-emerging-findings](http://www.alnap.org/help-library/the-value-for-money-of-multi-year-humanitarian-funding-emerging-findings)).

Campbell, L. (2016) *Stepping back: Understanding cities and their systems*. London: ALNAP/ODI. ([www.alnap.org/help-library/stepping-back-understanding-cities-and-their-systems](http://www.alnap.org/help-library/stepping-back-understanding-cities-and-their-systems)).

Campbell, L. (2018) *What's missing? Adding context to the urban response toolbox*. London: ALNAP/ODI. ([www.alnap.org/help-library/whats-missing-adding-context-to-the-urban-response-toolbox](http://www.alnap.org/help-library/whats-missing-adding-context-to-the-urban-response-toolbox)).

Cassagnol, R. (2013) *Scaling up and improving the integrated management of acute malnutrition treatment in non-conflict areas in the Democratic Republic of Congo*. New York: UNICEF. ([www.alnap.org/help-library/scaling-up-and-improving-the-integrated-management-of-acute-malnutrition-treatment-in-0](http://www.alnap.org/help-library/scaling-up-and-improving-the-integrated-management-of-acute-malnutrition-treatment-in-0)).

Castellarnau, M. De and Stoianova, V. (2018) *Bridging the emergency gap: Reflections and a call for action after a two-year exploration of emergency response in acute conflict*. Stockholm: Médecins Sans Frontières. ([www.alnap.org/help-library/bridging-the-emergency-gap-reflections-and-a-call-for-action-after-a-two-year](http://www.alnap.org/help-library/bridging-the-emergency-gap-reflections-and-a-call-for-action-after-a-two-year)).

Charles, A., Lauras, M. and van Wassenhove, L. (2010) 'A model to define and assess the agility of supply chains: Building on humanitarian experience'. *International Journal of Physical Distribution and Logistics Management*, 40(8): 722–741. ([www.alnap.org/help-library/a-model-to-define-and-assess-the-agility-of-supply-chains-building-on-humanitarian](http://www.alnap.org/help-library/a-model-to-define-and-assess-the-agility-of-supply-chains-building-on-humanitarian)).

CHS Alliance. (2015) *HR manual – A manual for managing human resources*. Geneva: CHS Alliance. ([www.alnap.org/help-library/hr-manual-%E2%80%93-a-manual-for-managing-human-resources](http://www.alnap.org/help-library/hr-manual-%E2%80%93-a-manual-for-managing-human-resources)).

CHS Alliance. (2017) *Core humanitarian competency framework*. Geneva: CHS Alliance. ([www.alnap.org/help-library/core-humanitarian-competency-framework](http://www.alnap.org/help-library/core-humanitarian-competency-framework)).

Clarke, N., Loveless, J., Ojok, B., Routley, S. and Vaux, T. (2015) *Inter-agency humanitarian evaluation (IAHE) of response to the crisis in South Sudan*. New York: United Nations Office for the Coordination of Humanitarian Affairs. ([www.alnap.org/help-library/inter-agency-humanitarian-evaluation-iahe-of-response-to-the-crisis-in-south-sudan](http://www.alnap.org/help-library/inter-agency-humanitarian-evaluation-iahe-of-response-to-the-crisis-in-south-sudan)).

Conoir, Y., Murray, J., Negreyeva, I. and Stolyarenko, K. (2017) *Evaluation of UNHCR's Ukraine country programme*. Geneva: UNHCR. ([www.alnap.org/help-library/evaluation-of-unhcr%E2%80%99s-ukraine-country-programme](http://www.alnap.org/help-library/evaluation-of-unhcr%E2%80%99s-ukraine-country-programme)).

Coombs, D., Soekarjo, D., Moossavi, N., Bokhari, S., Hakimi, A. and Horst, N. (2015) *Afghanistan PRRO 200447 assistance to address food insecurity and under-nutrition: An operation evaluation*. Rome: World Food Programme. ([www.alnap.org/help-library/afghanistan-prro-200447-assistance-to-address-food-insecurity-and-under-nutrition-an](http://www.alnap.org/help-library/afghanistan-prro-200447-assistance-to-address-food-insecurity-and-under-nutrition-an)).

Darcy, J. (2016) *Syria coordinated accountability and lessons learning (CALL) initiative: Evaluation synthesis and gap analysis*. New York: United Nations Office for the Coordination of Humanitarian Affairs. ([www.alnap.org/help-library/syria-coordinated-accountability-and-lesson-learning-call-evaluation-synthesis-and-gap](http://www.alnap.org/help-library/syria-coordinated-accountability-and-lesson-learning-call-evaluation-synthesis-and-gap)).

Darcy, J. (2016) *Synthesis of key findings from inter-agency humanitarian evaluations (IAHEs) of the international responses to crises in the Philippines (Typhoon Haiyan), South Sudan and the Central African Republic*. New York: United Nations Office for the Coordination of Humanitarian Affairs. ([www.alnap.org/help-library/synthesis-of-key-findings-from-inter-agency-humanitarian-evaluations-iahes-of-the](http://www.alnap.org/help-library/synthesis-of-key-findings-from-inter-agency-humanitarian-evaluations-iahes-of-the)).

Davies, A. (2014) *Humanitarian quality assurance: Democratic Republic of Congo. evaluation of Oxfam's humanitarian response in the Great Lakes region*. Oxford: Oxfam. ([www.alnap.org/help-library/humanitarian-quality-assurance-democratic-republic-of-congo-evaluation-of-oxfam%E2%80%99s-0](http://www.alnap.org/help-library/humanitarian-quality-assurance-democratic-republic-of-congo-evaluation-of-oxfam%E2%80%99s-0)).

De Jong, A. and De Ruyter, K. (2004) 'Adaptive versus proactive behavior in service recovery: The role of self-managing teams'. *Decision Sciences*, 35(3): 457–491. ([www.alnap.org/help-library/adaptive-versus-proactive-behavior-in-service-recovery-the-role-of-self-managing-teams](http://www.alnap.org/help-library/adaptive-versus-proactive-behavior-in-service-recovery-the-role-of-self-managing-teams)).

Desai, H., Maneo, G. and Pellfolk, E. (2018) *Managing to adapt: Analysing adaptive management for planning, monitoring, evaluation, and learning*, (March). Oxford: Oxfam. ([www.alnap.org/help-library/managing-to-adapt-analysing-adaptive-management-for-planning-monitoring-evaluation-and](http://www.alnap.org/help-library/managing-to-adapt-analysing-adaptive-management-for-planning-monitoring-evaluation-and))

Developmental Initiatives. (2018) 'Global humanitarian assistance report'. *GHA Annual Report*, 1–70. Bristol: Developmental Initiatives. ([www.alnap.org/help-library/global-humanitarian-assistance-report](http://www.alnap.org/help-library/global-humanitarian-assistance-report)).

Driver, M. (2001) 'Activity-based costing: a tool for adaptive and generative organizational learning?'. *The Learning Organization*, 8(3): 94–105. ([www.alnap.org/help-library/activity-based-costing-a-tool-for-adaptive-and-generative-organizational-learning](http://www.alnap.org/help-library/activity-based-costing-a-tool-for-adaptive-and-generative-organizational-learning)).

Drummond, J., Khoury, R., Bailey, S., Crawford, N., Fan, L., Milhem, R. and Zyck, S. A. (2015) *An evaluation of WFP's regional response to the Syrian crisis, 2011-2014*. London: ODI. ([www.alnap.org/help-library/an-evaluation-of-wfp%E2%80%99s-regional-response-to-the-syrian-crisis-2011-2014](http://www.alnap.org/help-library/an-evaluation-of-wfp%E2%80%99s-regional-response-to-the-syrian-crisis-2011-2014)).

Drummond, J. and Crawford, N. (2014) *Humanitarian crises, emergency preparedness and response: the role of business and the private sector: Kenya case study*. New York: OCHA. ([www.alnap.org/help-library/humanitarian-crises-emergency-preparedness-and-response-the-role-of-business-and-the-1](http://www.alnap.org/help-library/humanitarian-crises-emergency-preparedness-and-response-the-role-of-business-and-the-1)).

Dubey, R., Singh, T. and Gupta, O. K. (2015) 'Impact of agility, adaptability and alignment on humanitarian logistics performance: mediating effect of leadership'. *Global Business Review*, 16(5). ([www.alnap.org/help-library/impact-of-agility-adaptability-and-alignment-on-humanitarian-logistics-performance](http://www.alnap.org/help-library/impact-of-agility-adaptability-and-alignment-on-humanitarian-logistics-performance))

Dubois, M. (2016) *The cost of coherence*, (December). Stockholm: Médecins Sans Frontières ([www.alnap.org/help-library/the-cost-of-coherence](http://www.alnap.org/help-library/the-cost-of-coherence)).

Dubois, M. (2018) *The new humanitarian basics*, (May). London: ODI. ([www.alnap.org/help-library/the-new-humanitarian-basics](http://www.alnap.org/help-library/the-new-humanitarian-basics)).

Duffield, M. (1994) *Complex emergencies and the crisis of developmentalism*. Brighton: Institute of Development Studies. ([www.alnap.org/help-library/complex-emergencies-and-the-crisis-of-developmentalism-complex-emergencies-and-the](http://www.alnap.org/help-library/complex-emergencies-and-the-crisis-of-developmentalism-complex-emergencies-and-the)).

Duncalf, J., Khogali, H., Molyneux, M., de Meulder, F., Silvéreano-Vélis, J.-P., Wahhab, H. and Makki, I. (2016) *Iraq: An evaluation of WFP's portfolio (2010-2015)*. Rome: World Food Programme. ([www.alnap.org/help-library/iraq-an-evaluation-of-wfp%E2%80%99s-portfolio-2010-%E2%80%932015](http://www.alnap.org/help-library/iraq-an-evaluation-of-wfp%E2%80%99s-portfolio-2010-%E2%80%932015)).

Econometría. (2016) *External assessment of the UNHCR – UNDP joint program “Transitional solutions initiative - TSI”: Final report*. Bogota: Econometría. ([www.alnap.org/help-library/external-assessment-of-the-unhcr-%E2%80%93-undp-joint-program-%E2%80%93transitional-solutions](http://www.alnap.org/help-library/external-assessment-of-the-unhcr-%E2%80%93-undp-joint-program-%E2%80%93transitional-solutions)).

Elrha. (2018) *‘Systems change in practice: Learning from the Start Network’s drought financing facility’*. Cardiff: Elrha. ([www.alnap.org/help-library/systems-change-in-practice-learning-from-the-start-network%E2%80%99s-drought-financing-facility](http://www.alnap.org/help-library/systems-change-in-practice-learning-from-the-start-network%E2%80%99s-drought-financing-facility)).

FAO. (2013) *FAO in emergencies guidance note: Cash-based transfers in FAO’s humanitarian and transition programming*. Rome: FAO. ([www.alnap.org/help-library/fao-in-emergencies-guidance-note-cash-based-transfers-in-faos-humanitarian-and](http://www.alnap.org/help-library/fao-in-emergencies-guidance-note-cash-based-transfers-in-faos-humanitarian-and)).

Featherstone, A. and Bogati, S. (2016) *Opportunity Knocks: Realising the potential of partnerships in the Nepal earthquake response*. Johannesburg: ActionAid International. ([www.alnap.org/help-library/opportunity-knocks-realising-the-potential-of-partnerships-in-the-nepal-earthquake](http://www.alnap.org/help-library/opportunity-knocks-realising-the-potential-of-partnerships-in-the-nepal-earthquake)).

Ferretti, S. (2017) *Final independent evaluation: Nutrition emergency pool in DRC (PUNC)*. London: Action Against Hunger. ([www.alnap.org/help-library/final-independent-evaluation-nutrition-emergency-pool-in-drc-punc](http://www.alnap.org/help-library/final-independent-evaluation-nutrition-emergency-pool-in-drc-punc)).

Friedman, Y., Carmeli, A. and Tishler, A. (2016) ‘How CEOs and TMTs build adaptive capacity in small entrepreneurial firms’. *Journal of Management Studies*, 53(6): 996–1018. ([www.alnap.org/help-library/how-ceos-and-tmts-build-adaptive-capacity-in-small-entrepreneurial-firms%E2%80%99](http://www.alnap.org/help-library/how-ceos-and-tmts-build-adaptive-capacity-in-small-entrepreneurial-firms%E2%80%99)).

Garcia, O. and Bassil, S. (2016) *Joint evaluation: Collective site management and coordination (CSMC) in informal tented settlements (ITSS) – Lebanon*. Dublin: Concern Worldwide. ([www.alnap.org/help-library/joint-evaluation-collective-site-management-and-coordination-csmc-in-informal-tented](http://www.alnap.org/help-library/joint-evaluation-collective-site-management-and-coordination-csmc-in-informal-tented)).

Gardner, A., Prout, J., Danylin, V. and Horst, N. (2016) *EMOP 200765 emergency assistance to civilians affected by the conflict in Eastern Ukraine*. Rome: World Food Programme. ([www.alnap.org/help-library/emop-200765-emergency-assistance-to-civilians-affected-by-the-conflict-in-eastern](http://www.alnap.org/help-library/emop-200765-emergency-assistance-to-civilians-affected-by-the-conflict-in-eastern)).



Gattorna, J. (2017) *Dynamic Supply Chains: How to design, build and manage people-centric value networks, 3rd edition*. London: Pearson. ([www.alnap.org/help-library/dynamic-supply-chains-how-to-design-build-and-manage-people-centric-value-networks-3rd](http://www.alnap.org/help-library/dynamic-supply-chains-how-to-design-build-and-manage-people-centric-value-networks-3rd)).

Global Cluster on Early Recovery. (2016) *Guidance note on inter-cluster early recovery*. Geneva: Global Cluster on Early Recovery. ([www.alnap.org/help-library/guidance-note-on-inter-cluster-early-recovery](http://www.alnap.org/help-library/guidance-note-on-inter-cluster-early-recovery)).

Grayel, Y. (2014) *Evaluation externe: Programme d'intervention pour limiter et prévenir la propagation de l'épidémie du choléra en République Démocratique du Congo*. London: Action Against Hunger. ([www.alnap.org/help-library/evaluation-externe-programme-d%E2%80%99intervention-pour-limiter-et-pr%C3%A9venir-la-propagation-de](http://www.alnap.org/help-library/evaluation-externe-programme-d%E2%80%99intervention-pour-limiter-et-pr%C3%A9venir-la-propagation-de)).

Grünewald, F., Léon, V., Baché, J. and de Geoffroy, V. (2016) *Start Network independent evaluation: European refugee response*. London: START Network. ([www.alnap.org/help-library/start-network-independent-evaluation-european-refugee-response](http://www.alnap.org/help-library/start-network-independent-evaluation-european-refugee-response)).

Grünewald, F. and Schenkenberg, E. (2016) *Real-time evaluation: Response to hurricane Matthew in Haiti*. Plaisians: Groupe URD. ([www.alnap.org/help-library/real-time-evaluation-response-to-hurricane-matthew-in-haiti](http://www.alnap.org/help-library/real-time-evaluation-response-to-hurricane-matthew-in-haiti)).

Guerrero-Garcia, S., Lamarche, J.-B., Vince, R., Cahill, S. and Besiou, M. (2016) *Delivering in a moving world*, (May): 25. Rome: World Food Programme. ([www.alnap.org/help-library/delivering-in-a-moving-world%E2%80%A6](http://www.alnap.org/help-library/delivering-in-a-moving-world%E2%80%A6)).

Haver, K. and Carter, W. (2016) 'What it takes: principled pragmatism to enable access and quality humanitarian aid in insecure environments'. *Secure Access in Volatile Environments*, (Final Report). ([www.alnap.org/help-library/final-report-what-it-takes-principled-pragmatism-to-enable-access-and-quality](http://www.alnap.org/help-library/final-report-what-it-takes-principled-pragmatism-to-enable-access-and-quality)).

Haver, K., Frankberger, T., Greeley, M. and Harvey, P. (2012) *Evaluation and review of DG ECHO financed livelihood interventions in humanitarian crises*. Brussels: ECHO. ([www.alnap.org/help-library/evaluation-and-review-of-dg-echo-financed-livelihood-interventions-in-humanitarian](http://www.alnap.org/help-library/evaluation-and-review-of-dg-echo-financed-livelihood-interventions-in-humanitarian)).

Health Foundation. (2010) *Complex adaptive systems*. London: Health Foundation. ([www.alnap.org/help-library/complex-adaptive-systems-0](http://www.alnap.org/help-library/complex-adaptive-systems-0)).

Holland, J. H. (1992) 'Complex adaptive systems'. *Daedalus*, 121(1): 17–30. ([www.alnap.org/help-library/complex-adaptive-systems](http://www.alnap.org/help-library/complex-adaptive-systems)).

Holling, C. S. (ed) (1978) *Adaptive Environmental Assessment and Management. International Series on Applied Systems Analysis*. Hoboken: John Wiley & Sons. ([www.alnap.org/help-library/adaptive-environmental-assessment-and-management-international-series-on-applied](http://www.alnap.org/help-library/adaptive-environmental-assessment-and-management-international-series-on-applied)).

Houghton, R. and Emmens, B. (2007) *Surge capacity in the humanitarian relief and development sector: a review of surge capacity and surge capacity mechanisms within international NGOs*. London: People in Aid. ([www.alnap.org/help-library/surge-capacity-in-the-humanitarian-relief-and-development-sector-a-review-of-surge](http://www.alnap.org/help-library/surge-capacity-in-the-humanitarian-relief-and-development-sector-a-review-of-surge)).

House, S. (2016) *Humanitarian quality assurance: Philippines. Evaluation of Oxfam's humanitarian response to Typhoon Haiyan (Yolanda)*. Oxford: Oxfam. ([www.alnap.org/help-library/humanitarian-quality-assurance-philippines](http://www.alnap.org/help-library/humanitarian-quality-assurance-philippines)).

Ibrahim, Y., Knobel, T., Muhia, J. and Yonamu, F. (2016) *Evaluation of the food insecurity cash transfer programme (Malawi)*. Geneva: International Federation of Red Cross and Red Crescent Societies. ([www.alnap.org/help-library/evaluation-of-the-food-insecurity-cash-transfer-programme-malawi](http://www.alnap.org/help-library/evaluation-of-the-food-insecurity-cash-transfer-programme-malawi)).

ICRC. (2016) *Protracted conflict and humanitarian action: some recent ICRC experiences*. Geneva: International Committee of the Red Cross. ([www.alnap.org/help-library/protracted-conflict-and-humanitarian-action-some-recent-icrc-experiences](http://www.alnap.org/help-library/protracted-conflict-and-humanitarian-action-some-recent-icrc-experiences)).

ICRC. (2018) *Engaging with people affected by armed conflicts and other situations*. Geneva: International Committee of the Red Cross. ([www.alnap.org/help-library/engaging-with-people-affected-by-armed-conflicts-and-other-situations](http://www.alnap.org/help-library/engaging-with-people-affected-by-armed-conflicts-and-other-situations)).

IFRC. (2015) *Haiti earthquake: Five-year progress report*. Geneva: International Committee of the Red Cross. ([www.alnap.org/help-library/haiti-earthquake-five-year-progress-report](http://www.alnap.org/help-library/haiti-earthquake-five-year-progress-report)).

IFRC and KRCS. (2015) *Kenya drought response evaluation report: Focus on Marsabit and Baringo counties*. Geneva: International Committee of the Red Cross. ([www.alnap.org/help-library/kenya-drought-response-evaluation-report-focus-on-marsabit-and-baringo-counties](http://www.alnap.org/help-library/kenya-drought-response-evaluation-report-focus-on-marsabit-and-baringo-counties)).

InterAction. (2016) *Key elements of results-based protection*. Washington: InterAction. ([www.alnap.org/help-library/key-elements-of-results-based-protection](http://www.alnap.org/help-library/key-elements-of-results-based-protection)).

IRC. (2017) *16 key lessons on collecting and using client feedback : Highlights from the IRC client voice and choice / ground truth solutions pilots*, (May): 1–6. New York: International Rescue Committee. ([www.alnap.org/help-library/16-key-lessons-on-collecting-and-using-client-feedback%E2%80%AF-highlights-from-the-irc-0](http://www.alnap.org/help-library/16-key-lessons-on-collecting-and-using-client-feedback%E2%80%AF-highlights-from-the-irc-0)).

Jean, I. (2014) *'The leadership factor'*. Washington: Feedback Labs. ([www.alnap.org/help-library/the-leadership-factor](http://www.alnap.org/help-library/the-leadership-factor)).

Kebe, G. and Maiga, M. H. (2015) *Programme du cadre commun pour l'eau, l'hygiène et l'assainissement reliant urgence, reconstruction et développement au Nord Mali*. London: Action Against Hunger. ([www.alnap.org/help-library/programme-du-cadre-commun-pour-l%E2%80%99eau-l%E2%80%99hygi%C3%A8ne-et-l%E2%80%99assainissement-reliant-urgence](http://www.alnap.org/help-library/programme-du-cadre-commun-pour-l%E2%80%99eau-l%E2%80%99hygi%C3%A8ne-et-l%E2%80%99assainissement-reliant-urgence)).

Kent, R., Burke, J and Taylor, A. (2016) *Exploring alternative ways of understanding humanitarian crises and solutions -- some preliminary considerations --*. London: King's College London. ([www.alnap.org/help-library/exploring-alternative-ways-of-understanding-humanitarian-crises-and-solutions-some](http://www.alnap.org/help-library/exploring-alternative-ways-of-understanding-humanitarian-crises-and-solutions-some)).

Kent, R. and Obrecht, A. (2013) *Mapping the way forward: The Urban Futures final project report*. London: King's College London. ([www.alnap.org/help-library/mapping-the-way-forward-the-urban-futures-final-project-report](http://www.alnap.org/help-library/mapping-the-way-forward-the-urban-futures-final-project-report)).

Khan, S. U. (2015) *Humanitarian support to vulnerable populations in Pakistan*. London: Action Against Hunger. ([www.alnap.org/help-library/humanitarian-support-to-vulnerable-populations-in-pakistan](http://www.alnap.org/help-library/humanitarian-support-to-vulnerable-populations-in-pakistan)).

Knox-Clarke, P. and Darcy, J. (2013) *Insufficient evidence? The quality and use of evidence in humanitarian action*. London: ALNAP/ODI. ([www.alnap.org/help-library/insufficient-evidence-the-quality-and-use-of-evidence-in-humanitarian-action-alnap-0](http://www.alnap.org/help-library/insufficient-evidence-the-quality-and-use-of-evidence-in-humanitarian-action-alnap-0)).

Knox-Clarke, P. (2017) *Transforming change: How change really happens and what we can do about it*. London: ALNAP/ODI. ([www.alnap.org/help-library/transforming-change](http://www.alnap.org/help-library/transforming-change)).

Krystalli, R. (2017) *'Four lessons learned from synthesising humanitarian evidence'*. Massachusetts: Tufts University. ([www.alnap.org/help-library/four-lessons-learned-from-synthesising-humanitarian-evidence](http://www.alnap.org/help-library/four-lessons-learned-from-synthesising-humanitarian-evidence)).

Lawday, A., Adjibade, K., Dahrendorf, N., Kubwayezu, F. and Morinière, L. C. (2016) *Inter-agency humanitarian evaluation (IAHE) of the response to the Central African Republic's crisis 2013-2015*. New York: OCHA. ([www.alnap.org/help-library/inter-agency-humanitarian-evaluation-iahe-of-the-response-to-the-central-african-0](http://www.alnap.org/help-library/inter-agency-humanitarian-evaluation-iahe-of-the-response-to-the-central-african-0)).

Levine, S. (2016) 'System failure? Why humanitarian assistance can't meet its objectives without systems thinking—and why it finds it so hard to use it', in A. Masys (Ed.), *Applications of Systems Thinking and Soft Operations Research in Managing Complexity* (pp. 1–322). Springer International Publishing Switzerland. ([www.alnap.org/help-library/system-failure-why-humanitarian-assistance-can%E2%80%99t-meet-its-objectives-without-systems](http://www.alnap.org/help-library/system-failure-why-humanitarian-assistance-can%E2%80%99t-meet-its-objectives-without-systems)).

Maclay, C. (2016) *Prospects paper No.1: Adaptive management in practice*. Portland: Mercy Corps. ([www.alnap.org/help-library/prospects-paper-no1-adaptive-management-in-practice](http://www.alnap.org/help-library/prospects-paper-no1-adaptive-management-in-practice)).

Maxwell, D. G., Parker, J. W. and Stobaugh, H. C. (2013) 'What drives program choice in food security crises? Examining the “response analysis” question'. *World Development*, 49(2009): 68–79. ([www.alnap.org/help-library/what-drives-program-choice-in-food-security-crises-examining-the-%E2%80%9Cresponse-analysis%E2%80%9D-0](http://www.alnap.org/help-library/what-drives-program-choice-in-food-security-crises-examining-the-%E2%80%9Cresponse-analysis%E2%80%9D-0)).

Maxwell, D., Stobaugh, H., Parker, J. and McGlinchy, M. (2013) 'Response analysis and response choice in food security crises: a roadmap'. *Humanitarian Practice Network Paper*, 44(73). ([www.alnap.org/help-library/network-paper-number-73-response-analysis-and-response-choice-in-food-security-crises-a](http://www.alnap.org/help-library/network-paper-number-73-response-analysis-and-response-choice-in-food-security-crises-a)).

Mercy Corps. (2015) *Managing complexity: Adaptive management at Mercy Corps*. Portland: Mercy Corps. ([www.alnap.org/help-library/managing-complexity-adaptive-management-at-mercy-corps](http://www.alnap.org/help-library/managing-complexity-adaptive-management-at-mercy-corps)).

Mercy Corps and IRC. (2016) *Adapting aid: Lessons from six case studies*. Portland: Mercy Corps. ([www.alnap.org/help-library/adapting-aid-lessons-from-six-case-studies](http://www.alnap.org/help-library/adapting-aid-lessons-from-six-case-studies)).

Mercy Corps and USAID. (2015) *Adaptive management: Responding to the evolving needs of PRIME's complex systems*. Portland: Mercy Corps. ([www.alnap.org/help-library/adaptive-management-responding-to-the-evolving-needs-of-prime%E2%80%99s-complex-systems](http://www.alnap.org/help-library/adaptive-management-responding-to-the-evolving-needs-of-prime%E2%80%99s-complex-systems)).

Ministry of Health, Government of Kenya (2016) *Ministry of Health surge approach for integrated management of acute malnutrition*. [Internal document].

Mistry, J., Berardi, A., Roopsind, I., Davis, O., Haynes, L., Davis, O. and Simpson, M. (2011) 'Capacity building for adaptive management: a problem-based learning approach'. *Development in Practice*, 21(2): 190–204. ([www.alnap.org/help-library/capacity-building-for-adaptive-management-a-problem-based-learning-approach](http://www.alnap.org/help-library/capacity-building-for-adaptive-management-a-problem-based-learning-approach)).

Mallett, R. and Pain, A. (2017) *Markets, conflict and recovery findings from the Secure Livelihoods Research*, (June). London: Secure Livelihoods Research Consortium. ([www.alnap.org/help-library/markets-conflict-and-recovery-findings-from-the-secure-livelihoods-research](http://www.alnap.org/help-library/markets-conflict-and-recovery-findings-from-the-secure-livelihoods-research)).

Moughanie, H. (2015) *Towards sustainable solutions for improved living conditions of Palestinian refugees in Lebanon*. Nairobi: UN-Habitat. ([www.alnap.org/help-library/towards-sustainable-solutions-for-improved-living-conditions-of-palestinian-refugees-in](http://www.alnap.org/help-library/towards-sustainable-solutions-for-improved-living-conditions-of-palestinian-refugees-in)).

Mowjee, T., Fleming, D. and Toft, E. (2015) *Evaluation of the strategy for Danish humanitarian action 2010-2015: Syria response case study report*. Copenhagen: Danida. ([www.alnap.org/help-library/evaluation-of-the-strategy-for-danish-humanitarian-action-2010-2015-syria-response-case](http://www.alnap.org/help-library/evaluation-of-the-strategy-for-danish-humanitarian-action-2010-2015-syria-response-case)).

Murray, A., Majwa, P., Robertson, T. and Burnham, G. (2015) *Report of the real time evaluation of Ebola control programs in Guinea, Sierra Leone and Liberia*. Geneva: International Federation of Red Cross & Red Crescent Societies. ([www.alnap.org/help-library/report-of-the-real-time-evaluation-of-ebola-control-programs-in-guinea-sierra-leone-and](http://www.alnap.org/help-library/report-of-the-real-time-evaluation-of-ebola-control-programs-in-guinea-sierra-leone-and)).

Murray, S. and Hove, F. (2014) *Cheaper, faster, better? A case study of new technologies in cash transfers from the Democratic Republic of Congo*. Portland: Mercy Corps. ([www.alnap.org/help-library/cheaper-faster-better-a-case-study-of-new-technologies-in-cash-transfers-from-the-0](http://www.alnap.org/help-library/cheaper-faster-better-a-case-study-of-new-technologies-in-cash-transfers-from-the-0)).

Mutunga, T., Assefa, M., Nzimbi, A. and Kilunda, T. (2015) *Ethiopia shelter evaluation*. Oslo: Norwegian Refugee Council. ([www.alnap.org/help-library/ethiopia-shelter-evaluation](http://www.alnap.org/help-library/ethiopia-shelter-evaluation)).

Obrecht, A. (2018) *Dynamic gridlock: Adaptive humanitarian action in the Democratic Republic of Congo*. London: ALNAP/ODI. ([www.alnap.org/help-library/dynamic-gridlock-adaptive-humanitarian-action-in-the-drc](http://www.alnap.org/help-library/dynamic-gridlock-adaptive-humanitarian-action-in-the-drc)).

OCHA. (2015) *Humanitarian programme cycle*. New York: OCHA. ([www.alnap.org/help-library/humanitarian-programme-cycle-0](http://www.alnap.org/help-library/humanitarian-programme-cycle-0)).

O'Donnell, M. (2016) *Adaptive management: What it means for CSOs*. London: Bond. ([www.alnap.org/help-library/adaptive-management-what-it-means-for-csos](http://www.alnap.org/help-library/adaptive-management-what-it-means-for-csos)).

Ovington, K., Lim, S., Sutton, K., Flint, J., Luzzi, M. and Kenni, L. (2017) *Humanitarian assistance in the Pacific: An evaluation of the effectiveness of Australia's response to Cyclone Pam*. Canberra: Australia Department of Foreign Affairs and Trade. ([www.alnap.org/help-library/humanitarian-assistance-in-the-pacific-an-evaluation-of-the-effectiveness-of-australia](http://www.alnap.org/help-library/humanitarian-assistance-in-the-pacific-an-evaluation-of-the-effectiveness-of-australia)).

Pantera, G. (2013) *Program to restore food production and livelihoods of populations affected by the conflict in Dungu Territory, Haut Uele*. London: Action Against Hunger. ([www.alnap.org/help-library/final-independent-evaluation-of-the-program-to-restore-food-production-and-livelihoods](http://www.alnap.org/help-library/final-independent-evaluation-of-the-program-to-restore-food-production-and-livelihoods)).

Patko, Dorottyia. (2016) *Beneficiary satisfaction survey and evaluation report: Istanbul community centre project for Syrian people under temporary protection in Turkey*. Geneva: IFRC. ([www.alnap.org/help-library/beneficiary-satisfaction-survey-and-evaluation-report-istanbul-community-centre-project](http://www.alnap.org/help-library/beneficiary-satisfaction-survey-and-evaluation-report-istanbul-community-centre-project)).

Peacocke, B., Tadesse, S. and Tequame, M. (2015) *Operation evaluation: Cameroon, protracted relief and recovery operation 200552 food and nutrition assistance to Nigerian and Central African refugees and host populations in Cameroon (2013-2016)*. Rome: World Food Programme. ([www.alnap.org/help-library/cameroon-prro-200552-food-and-nutrition-assistance-to-nigerian-and-central-african](http://www.alnap.org/help-library/cameroon-prro-200552-food-and-nutrition-assistance-to-nigerian-and-central-african)).

Poulsen, L., Tanner, C., Thuo, N., Hashi, S., Ismail, M. A., Dunn, S. and McMillon, C. (2015) *Somalia PRRO 200443: Strengthening food and nutrition security and enhancing resilience June 2012 – December 2015*. Madrid: DARA. ([www.alnap.org/help-library/somalia-protracted-relief-and-recovery-operation-200443-strengthening-food-and](http://www.alnap.org/help-library/somalia-protracted-relief-and-recovery-operation-200443-strengthening-food-and)).

Proud, E. (2017) *How can organizations encourage adaptive management? Three insights from Mercy Corps' evolution toward agility*. Portland: Mercy Corps. ([www.alnap.org/help-library/how-can-organizations-encourage-adaptive-management-three-insights-from-mercy-corps%E2%80%99](http://www.alnap.org/help-library/how-can-organizations-encourage-adaptive-management-three-insights-from-mercy-corps%E2%80%99)).

Ramalingam, B. (2013) *Aid on the Edge of Chaos*. Oxford: Oxford University Press. ([www.alnap.org/help-library/aid-on-the-edge-of-chaos](http://www.alnap.org/help-library/aid-on-the-edge-of-chaos))

Ramalingam, B. (2015) *Learning to adapt: Exploring knowledge, information and data for adaptive programmes and policies*. Washington: USAID. ([www.alnap.org/help-library/learning-to-adapt-exploring-knowledge-information-and-data-for-adaptive-programs-and](http://www.alnap.org/help-library/learning-to-adapt-exploring-knowledge-information-and-data-for-adaptive-programs-and)).

Ramalingam, B., Laric, M. and Primrose, J. (2014) *From best practice to best fit: Understanding and navigating wicked problems in international development*. ODI Working Paper. London: ODI. ([www.alnap.org/help-library/from-best-practice-to-best-fit-understanding-and-navigating-wicked-problems-in](http://www.alnap.org/help-library/from-best-practice-to-best-fit-understanding-and-navigating-wicked-problems-in)).

Rudolph, J. W., Morrison, J. B. and Carroll, J. S. (2009) 'The dynamics of action-oriented problem solving: Linking interpretation and choice'. *The Academy of Management Review*, 3(4): 733–756. ([www.alnap.org/help-library/the-dynamics-of-action-oriented-problem-solving-linking-interpretation-and-choice](http://www.alnap.org/help-library/the-dynamics-of-action-oriented-problem-solving-linking-interpretation-and-choice)).

Saavedra, L. (2016) *We know our wounds: National and local organisations involved in humanitarian response in Lebanon*. London: ALNAP/ODI. ([www.alnap.org/help-library/we-know-our-wounds-national-and-local-organisations-involved-in-humanitarian-response](http://www.alnap.org/help-library/we-know-our-wounds-national-and-local-organisations-involved-in-humanitarian-response)).

Sanchez, R. and Mahoney, J. T. (1996) 'Modularity, flexibility, and knowledge management in product and organization'. *Strategic Management Journal*, 17(Winter Special Issue): 63–76. ([www.alnap.org/help-library/modularity-flexibility-and-knowledge-management-in-product-and-organization](http://www.alnap.org/help-library/modularity-flexibility-and-knowledge-management-in-product-and-organization)).

Save the Children. (2015) *Evaluation of Humanitarian Action: Typhoon Yolanda (Haiyan) Response*. Washington: Save the Children. ([www.alnap.org/help-library/evaluation-of-humanitarian-action-typhoon-yolanda-haiyan-response](http://www.alnap.org/help-library/evaluation-of-humanitarian-action-typhoon-yolanda-haiyan-response)).

Schulz, S.F. and Heigh, I. (2009) 'Logistics performance management in action within a humanitarian organization'. *Management Research News*, 32(11): 1038–1049. ([www.alnap.org/help-library/logistics-performance-management-in-action-within-a-humanitarian-organization](http://www.alnap.org/help-library/logistics-performance-management-in-action-within-a-humanitarian-organization)).

Sheehan, C. (2016) *Humanitarian informal feedback project: Za'atari refugee camp, Jordan. Evaluation report 2015/16*. Oxford: Oxfam. ([www.alnap.org/help-library/humanitarian-informal-feedback-project-za%E2%80%99atari-refugee-camp-jordan-evaluation-report](http://www.alnap.org/help-library/humanitarian-informal-feedback-project-za%E2%80%99atari-refugee-camp-jordan-evaluation-report)).

Shepherd, M., Frize, J., Meulder, F. De, Bizzari, M., Lemaire, I., Ressler Horst, L. and Ann, B. (2017) *An evaluation of WFP's L3 response to the Ebola virus disease (EVD) crisis in West Africa (2014–2015)*. Rome: World Food Programme. ([www.alnap.org/help-library/an-evaluation-of-wfp%E2%80%99s-l3-response-to-the-ebola-virus-disease-evd-crisis-in-west-africa](http://www.alnap.org/help-library/an-evaluation-of-wfp%E2%80%99s-l3-response-to-the-ebola-virus-disease-evd-crisis-in-west-africa)).

Slack, N. (1991) *The Manufacturing Advantage*. London: Mercury Books. ([www.alnap.org/help-library/the-manufacturing-advantage](http://www.alnap.org/help-library/the-manufacturing-advantage)).

SLRC. (2017) *Tracking change in fragile and conflict-affected situations. Lessons from the SLRC panel survey*, (September): 1–12. London: Secure Livelihoods Research Consortium. ([www.alnap.org/help-library/tracking-change-in-fragile-and-conflict-affected-situations-lessons-from-the-slrc-panel](http://www.alnap.org/help-library/tracking-change-in-fragile-and-conflict-affected-situations-lessons-from-the-slrc-panel)).

Sphere Project, The. (n.d.) *The Sphere handbook: Humanitarian charter and minimum standards in humanitarian response*. Geneva: The Sphere Project. ([www.alnap.org/help-library/the-sphere-handbook](http://www.alnap.org/help-library/the-sphere-handbook)).

Stoddard, A., Harmer, A., Haver, K., Taylor, G., Harvey, P., Hughes, M., Votta, K. et al. (2015) *The state of the humanitarian system report 2015*. London: ALNAP/ODI. ([www.alnap.org/help-library/the-state-of-the-humanitarian-system-report-2015](http://www.alnap.org/help-library/the-state-of-the-humanitarian-system-report-2015)).

Stoddard, A., Jillani, S., Caccavale, J., Cooke, P., Guillemois, D. and Klimentov, V. (2016) *The effects of insecurity on humanitarian coverage*. Berlin: Global Public Policy Institute. ([www.alnap.org/help-library/final-report-the-effects-of-insecurity-on-humanitarian-coverage](http://www.alnap.org/help-library/final-report-the-effects-of-insecurity-on-humanitarian-coverage)).

Stoddard, A., Poole, L., Taylor, G., Willitts-king, B., Jillani, S. and Potter, A. (2017) *Efficiency and inefficiency in humanitarian financing*. Washington: USAID. ([www.alnap.org/help-library/efficiency-and-inefficiency-in-humanitarian-financing](http://www.alnap.org/help-library/efficiency-and-inefficiency-in-humanitarian-financing)).

Sugden, J. (2016) *Development in a volatile environment: Adaptive management for resilient communities*. Warwickshire: Practical Action. ([www.alnap.org/help-library/development-in-a-volatile-environment-adaptive-management-for-resilient-communities](http://www.alnap.org/help-library/development-in-a-volatile-environment-adaptive-management-for-resilient-communities)).

Sule Caglar, A., Conoir, Y., Murray, J., Thomas, V. and Ulkuer, N. (2016) *Evaluation of UNHCR's emergency response to the influx of Syrian refugees into Turkey*. Geneva: UNHCR. ([www.alnap.org/help-library/evaluation-of-unhcr%E2%80%99s-emergency-response-to-the-influx-of-syrian-refugees-into-turkey](http://www.alnap.org/help-library/evaluation-of-unhcr%E2%80%99s-emergency-response-to-the-influx-of-syrian-refugees-into-turkey)).

Sunwoo, I. and Cascioli Sharp, R. (2015) *Real-time evaluation of World Vision's Response to the Western Balkan refugee response*. California: World Vision. ([www.alnap.org/help-library/western-balkan-refugee-response](http://www.alnap.org/help-library/western-balkan-refugee-response)).

Svoboda, E., Barbelet, V. and Mosel, I. (2018) *Holding the keys: Humanitarian access and local organisations*. London: ODI. ([www.alnap.org/help-library/holding-the-keys-humanitarian-access-and-local-organisations](http://www.alnap.org/help-library/holding-the-keys-humanitarian-access-and-local-organisations)).



Taylor, G., Stoddard, A., Harmer, A., Haver, K., Harvey, P., Barber, K., Wilhelm, C., et al. (2012) *The State of the Humanitarian System Report 2012*. London: ALNAP/ODI. ([www.alnap.org/help-library/the-state-of-the-humanitarian-system-2012-edition](http://www.alnap.org/help-library/the-state-of-the-humanitarian-system-2012-edition)).

Thomas, A. (2004) 'Leveraging private expertise for humanitarian supply chains'. *Forced Migration Review*, 21, 144–122. ([www.alnap.org/help-library/leveraging-private-expertise-for-humanitarian-supply-chains](http://www.alnap.org/help-library/leveraging-private-expertise-for-humanitarian-supply-chains)).

Thomas, A. and Kopczak, L. (2005) 'From logistics to supply chain management: the path forward for the humanitarian sector'. *The Fritz Institute*. San Francisco: Fritz Institute. ([www.alnap.org/help-library/from-logistics-to-supply-chain-management-the-path-forward-for-the-humanitarian-sector](http://www.alnap.org/help-library/from-logistics-to-supply-chain-management-the-path-forward-for-the-humanitarian-sector)).

Thomas, A. and Mizushima, M. (2005) 'Logistics training: necessity or luxury?'. *Forced Migration Review*, Vol. 22 No. 22, 60–61. ([www.alnap.org/help-library/logistics-training-necessity-or-luxury](http://www.alnap.org/help-library/logistics-training-necessity-or-luxury)).

Turnbull, M. (2016a) *Humanitarian quality assurance: Central African Republic. Evaluation of the response in Bangui*. Oxford: Oxfam. ([www.alnap.org/help-library/humanitarian-quality-assurance-central-african-republic-evaluation-of-the-response-in](http://www.alnap.org/help-library/humanitarian-quality-assurance-central-african-republic-evaluation-of-the-response-in)).

Turnbull, M. (2016b) *Humanitarian quality assurance: South Sudan. Evaluation of the 2013 Juba conflict response*. Oxford: Oxfam. ([www.alnap.org/help-library/humanitarian-quality-assurance-south-sudan](http://www.alnap.org/help-library/humanitarian-quality-assurance-south-sudan)).

Turnbull, M. (2015) *Humanitarian quality assurance: Jordan. Evaluation of Syria crisis response*. Oxford: Oxfam. ([www.alnap.org/help-library/humanitarian-quality-assurance-jordan-evaluation-of-syria-crisis-response](http://www.alnap.org/help-library/humanitarian-quality-assurance-jordan-evaluation-of-syria-crisis-response)).

Turner, S., Bhatia, R., Madi, A., Silkin, T., Tavakoli, H. and Driscoll, Z. (2016) *State of Palestine: An evaluation of WFP's portfolio (2011 - mid-2015)*. Rome: World Food Programme. ([www.alnap.org/help-library/state-of-palestine-an-evaluation-of-wfps-portfolio-2011-2015](http://www.alnap.org/help-library/state-of-palestine-an-evaluation-of-wfps-portfolio-2011-2015)).

Ullah, Z. (2015) *Final independent evaluation of the safe drinking water, sanitation and hygiene support for flood affected community in Pakistan*. London: Action Against Hunger. ([www.alnap.org/help-library/final-independent-evaluation-of-the-safe-drinking-water-sanitation-and-hygiene-support](http://www.alnap.org/help-library/final-independent-evaluation-of-the-safe-drinking-water-sanitation-and-hygiene-support)).

UNICEF. (2017) *Evaluation of UNICEF's response to the Ebola outbreak in West Africa 2014–2015*. New York: UNICEF. ([www.alnap.org/help-library/evaluation-of-unicef%E2%80%99s-response-to-the-ebola-outbreak-in-west-africa-2014%E2%80%932015](http://www.alnap.org/help-library/evaluation-of-unicef%E2%80%99s-response-to-the-ebola-outbreak-in-west-africa-2014%E2%80%932015)).

UNICEF. (2016) *The UNICEF Response to the Crisis in the Central African Republic*. New York: UNICEF. ([www.alnap.org/help-library/the-unicef-response-to-the-crisis-in-the-central-african-republic](http://www.alnap.org/help-library/the-unicef-response-to-the-crisis-in-the-central-african-republic)).

UNICEF. (2015). *Evaluation of UNICEF's humanitarian response to the Syria crisis*. New York: UNICEF. ([www.alnap.org/help-library/evaluation-of-unicef%E2%80%99s-humanitarian-response-to-the-syria-crisis-0](http://www.alnap.org/help-library/evaluation-of-unicef%E2%80%99s-humanitarian-response-to-the-syria-crisis-0)).

Valters, C., Cummings, C. and Nixon, H. (2016) *Putting learning at the centre: Adaptive development programming in practice*. London: ODI. ([www.alnap.org/help-library/putting-learning-at-the-centre-adaptive-development-programming-in-practice](http://www.alnap.org/help-library/putting-learning-at-the-centre-adaptive-development-programming-in-practice)).

van Bruaene, M., Scheuermann, P., & Lukmanji, Z. (2011) *Evaluation of the NRC's country program in DR Congo (2007-2009)*. Oslo: Norwegian Refugee Council. ([www.alnap.org/help-library/evaluation-report-evaluation-of-the-nrcs-country-program-in-dr-congo-2007-2009](http://www.alnap.org/help-library/evaluation-report-evaluation-of-the-nrcs-country-program-in-dr-congo-2007-2009)).

van Wassenhove, L. N. (2006) 'Humanitarian aid logistics: supply chain management in high gear'. *Journal of the Operational Research Society*, Vol. 57 No. 5, 475–589. ([www.alnap.org/help-library/humanitarian-aid-logistics-supply-chain-management-in-high-gear-0](http://www.alnap.org/help-library/humanitarian-aid-logistics-supply-chain-management-in-high-gear-0)).

Vicenzi, R. (2000) 'Creating conditions for creativity and innovation in organizations'. *Proceedings of the 2000 IEEE International Conference on Management of Innovation and Technology*: (Vol. 1, pp. 276–282). ([www.alnap.org/help-library/creating-conditions-for-creativity-and-innovation-in-organizations](http://www.alnap.org/help-library/creating-conditions-for-creativity-and-innovation-in-organizations)).

Vinck, P., Bennett, A. and Quintanilla, J. (2018) *Engaging with people affected by armed conflicts and other situations*. Geneva: ICRC. ([www.alnap.org/help-library/engaging-with-people-affected-by-armed-conflicts-and-other-situations](http://www.alnap.org/help-library/engaging-with-people-affected-by-armed-conflicts-and-other-situations)).

Warner, A. T. (2017) *What is monitoring in humanitarian action?* London: ALNAP/ODI. ([www.alnap.org/help-library/what-is-monitoring-in-humanitarian-action-describing-practice-and-identifying](http://www.alnap.org/help-library/what-is-monitoring-in-humanitarian-action-describing-practice-and-identifying)).

WHO, WASH Cluster, & Health Cluster. (2017) *Yemen: Joint cholera response plan - July 2017*. Geneva: World Health Organisation. ([www.alnap.org/help-library/yemen-joint-cholera-response-plan-july-2017](http://www.alnap.org/help-library/yemen-joint-cholera-response-plan-july-2017)).

Wise, C. R. (2006) 'Organizing for homeland security after Katrina: Is adaptive management what's missing?'. *Public Administration Review*, 66(3): 302–318. ([www.alnap.org/help-library/organizing-for-homeland-security-after-katrina-is-adaptive-management-what%E2%80%99s-missing](http://www.alnap.org/help-library/organizing-for-homeland-security-after-katrina-is-adaptive-management-what%E2%80%99s-missing)).

World Vision International. (2015) *Real-time evaluation of World Vision's response to the Nepal earthquake emergency, July 2015*. California: World Vision. ([www.alnap.org/help-library/real-time-evaluation-of-world-visions-response-to-the-nepal-earthquake-emergency](http://www.alnap.org/help-library/real-time-evaluation-of-world-visions-response-to-the-nepal-earthquake-emergency)).

Yila, O. (2017) *Protecting and promoting the food and nutrition security in the Yobe State, Phase II, North Eastern Nigeria*. London: Action Against Hunger. ([www.alnap.org/help-library/protecting-and-promoting-the-food-and-nutrition-security-in-the-yobe-state-phase-ii](http://www.alnap.org/help-library/protecting-and-promoting-the-food-and-nutrition-security-in-the-yobe-state-phase-ii)).

YMCA Liberia, & YCARE International. (2015) *Liberia YMCA Ebola outbreak emergency response*. London: Y Care International. ([www.alnap.org/help-library/liberia-ymca-ebola-outbreak-emergency-response](http://www.alnap.org/help-library/liberia-ymca-ebola-outbreak-emergency-response)).

**ALNAP**

Overseas Development Institute

203 Blackfriars Road

London SE1 8NJ

United Kingdom

T + 44 (0)20 7922 0388

E [alnap@alnap.org](mailto:alnap@alnap.org)

